

| Trustee updated Sept 2010 | Start Year | End Year |
|--------------------------------------|-----------------------|-----------------|
| Adams, Frederick B. Jr. | 1967 | 1971 |
| Alberts, Bruce | 2000 | |
| Ames, Amyas | 1965 | 1975 |
| Andrew Carnegie | 1911 | 1919 |
| Angell, James R. | 1920 | 1921 |
| Arbuthnot, Thomas S. | 1933 | 1952 |
| Arciniega, Tomas A. | 1979 | 1987 |
| Aspe, Pedro | 2004 | |
| Bacher, Robert F | 1959 | 1976 |
| Baker, Newton D. | 1931 | 1937 |
| Bangcroft, Harding F. | 1966 | 1978 |
| Beattie, Richard I. | 1987 | 1996 |
| Bertram, James | 1911 | 1934 |
| Boise, Geoffrey T. | 2000 | |
| Brodhead, Richard H. | 2004 | |
| Burgess, W. Randolph | 1940 | 1957 |
| Bush, Vannevar | 1939 | 1956 |
| Butler, Nicholas Murray | 1925 | 1946 |
| Cabot, Louis W. | 1966 | 1978 |
| Carmichael, Oliver C. | 1945 | 1953 |
| Carnegie, Louise | 1920 | 1930 |
| Carnegie-Miller, Margaret | 1935 | 1990 |
| Carty, John J. | 1923 | 1932 |
| Celeste, Richard F. | 1993 | 1998 |
| Charles L. Taylor | 1911 | 1922 |
| Christopher, Warren | 1989 | 1993 |
| Church, Samuel Harden | 1914 | 1943 |
| Clarke, Jack G. | 1978 | 1987 |
| Coffman, Lotus Delta | 1936 | 1939 |
| Comer, James P. | 1990 | 1998 |
| Cota-Robles, Eugene H. | 1988 | 1996 |
| Dayton, Bruce B. | 1985 | 1989 |
| de Leon, Candido A. | 1976 | 1983 |
| Dollard, Charles | 1948 | 1955 |
| Donahue, Thomas R. | 1978 | 1984 |
| Druckenmiller, Fiona | 2001 | |
| Eaton, Fredrick M. | 1962 | 1970 |
| Fisher, Aiken W. | 1967 | 1978 |
| Fisher, Richard B. | 1983 | 1990 |

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|-------------------------|------|------|
| Franks, Robert | 1911 | 1936 |
| Frew, William | 1944 | 1948 |
| Gardner, John W. | 1954 | 1967 |
| Gibbs, James Lowell | | |
| Gibbs Jr. | 1983 | 1992 |
| Gloster, John G. | 1978 | 1985 |
| Gordan, Mrs. John D. | 1970 | 1979 |
| Gregorian, Vartan | 1996 | 2000 |
| Gutmann, Amy | 2004 | |
| Hadley, Morris | 1947 | 1967 |
| Hamburg, David A. | 1979 | 1997 |
| Hamilton, Ruth Simms | 1981 | 1989 |
| Haskins, Caryl P. | 1955 | 2001 |
| Hechinger, Fred M. | 1984 | 1991 |
| Heinz, Teresa | 1993 | 2000 |
| Hockfield, Susan | 2004 | |
| Holland, William J. | 1922 | 1932 |
| Houston, David F. | 1929 | 1936 |
| Hunt, James B. Jr. | 2000 | |
| Jackson, C.D. | 1958 | 1964 |
| James, Henry | 1928 | 1948 |
| Jessup, Walter A. | 1934 | 1944 |
| Johnson, James A. | 1992 | 1999 |
| Josephs, Devereux C. | 1945 | 1966 |
| Kaplan, Helene L. | 1979 | 1990 |
| Kaplan, Helene L. | 1993 | |
| Kean, Thomas H. | 1991 | 2002 |
| Kean, Thomas H. | 2004 | |
| Kelley, Nicholas | 1936 | 1962 |
| Keppel, Francis | 1970 | 1979 |
| Keppel, Frederick P. | 1923 | 1942 |
| Lederberg, Joshua | 1984 | 1993 |
| Lee, Philip R. M.D. | 1971 | 1979 |
| Leffingwell, Russell C. | 1923 | 1959 |
| Leibowitz, Martin L. | 1998 | |
| Leven, Ann R. | 1981 | 1990 |
| MacIntrye, Malcolm A. | 1959 | 1976 |
| Mai, Vincent A. | 1994 | 2002 |
| Malcom, Shirley M. | 1992 | 1999 |
| Marshall, George C. | 1946 | 1950 |
| Marshall, Ray | 1984 | 1994 |
| McDonaough, William J. | 2002 | 2003 |

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|------------------------|------|------|
| McPherson, Mary | | |
| Patterson | 1985 | 1994 |
| McWhinney, Madeline H. | 1974 | 1981 |
| Merriam, John C. | 1921 | 1939 |
| Minow, Newton N. | 1986 | 1997 |
| Mueller, Carl M. | 1976 | 1984 |
| Muller, Henry | 1992 | 1999 |
| Nunn, Sam | 1996 | |
| Osborne, Frenderick | 1936 | 1963 |
| Otunnu, Olara A. | 1998 | |
| Owens, Willaim A. | 1999 | |
| Page, Arthur | 1936 | 1958 |
| Palacio, Ana | 2004 | |
| Pearlstine, Norman | 2004 | |
| Petersen, Mary Louise | 1976 | 1984 |
| Pickering, Thomas R. | 2002 | |
| Pifer, Alan | 1965 | 1982 |
| Poynton, John A. | 1916 | 1934 |
| Price, Gwilym A. | 1952 | 1968 |
| Pritchett, Henry S. | 1911 | 1930 |
| Randel, Don M | 2010 | |
| Renier, James J. | 1996 | 1999 |
| Rice, Condoleezza | 1994 | 1998 |
| Riley, Richard W. | 2002 | |
| Robinson, Janet | 2004 | |
| Root, Elihu | 1911 | 1937 |
| Root, Elihu Jr. | 1938 | 1962 |
| Rosenheim, Margaret K. | 1979 | 1987 |
| Rosenstreich, Judy P. | 1978 | 1986 |
| Rubin, Robert E. | 1990 | 1993 |
| Samuel, Howard D. | 1971 | 1977 |
| Scott, Anne Firor | 1976 | 1984 |
| Sheffield, Frederick | 1956 | 1971 |
| Shepard, David A. | 1962 | 1975 |
| Simmons, Ruth J. | 1999 | 2004 |
| Smith, Raymond W. | 1998 | |
| Spofford, Charles M. | 1953 | 1973 |
| Spurlock, Jeanne | 1973 | 1980 |
| Suzallo, Henry | 1930 | 1933 |
| Tahir-Kheli, Shirin | 2002 | 2003 |
| Taylor, John C. 3rd | 1976 | 1984 |
| Thomas, Charles A. | 1951 | 1966 |

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|---------------------|------|------|
| Thomas, Franklin A. | 1970 | 1977 |
| Tienda, Marta | 1996 | 2004 |
| Tisch, Laurence A. | 1985 | 1994 |
| Tisch, Wilma S. | 1994 | 1998 |
| Troyer, Thomas A. | 1983 | 1992 |
| Valle, Marta Y. | 1971 | 1975 |
| Watkins, James D. | 1993 | 1998 |
| Whitehead, John C. | 1978 | 1985 |
| Whitehead, John C. | 1989 | 1993 |
| Widnall, Sheila E. | 1984 | 1993 |
| William N. Frew | 1911 | 1914 |
| Wilson, Leroy A. | 1948 | 1951 |
| Woodruf, Judy | 1996 | 2003 |
| Woodward, Robert S. | 1911 | 1921 |
| Wriston, Walter B. | 1964 | 1971 |