

# Carnegie Corporation of New York

Carnegie Corporation of New York was created by Andrew Carnegie in 1911 to promote “the advancement and diffusion of knowledge and understanding.” Under Carnegie’s will, grants must benefit the people of the United States, although up to 7.4 percent of the funds may be used for the same purpose in countries that are or have been members of the British Commonwealth, with a current emphasis on sub-Saharan Africa. As a grantmaking foundation, the Corporation seeks to carry out Carnegie’s vision of philanthropy, which he said should aim “to do real and permanent good in this world.”



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ANNUAL REPORT 2008

# Report on Program

## GRANTS AND DISSEMINATION AWARDS

*International Program*

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*21st Century Fund/Hurricane Katrina Relief*

*Special Opportunities Fund*

*Special Initiatives*

*Leadership Initiative*

*Anonymous \$30 Million in Grants to Cultural and  
Social Service Institutions in New York City*

# International Program

Focusing on the growth of globalization, the deepening fragmentation along cultural, regional and religious divides and the role of developing countries in advancing global cohesion and prosperity, the International Program responds to those underlying issues of peace and development determined to be particularly critical now.

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## Higher Education Africa and Eurasia

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AMERICAN COUNCIL FOR INTERNATIONAL EDUCATION, INC., *WASHINGTON, DC*

FOR A CENTER FOR ADVANCED STUDY AND EDUCATION IN BELARUS. 24 MONTHS, \$500,000.

AMERICAN COUNCIL OF LEARNED SOCIETIES, *NEW YORK, NY*

FINAL GRANT FOR FELLOWSHIPS IN THE HUMANITIES FOR SCHOLARS IN THE FORMER SOVIET UNION. 24 MONTHS, \$1,000,000.

AMERICAN COUNCIL OF LEARNED SOCIETIES, *NEW YORK, NY*

FOR FELLOWSHIPS IN THE HUMANITIES IN AFRICA. 48 MONTHS, \$5,000,000.

AMERICAN SOCIETY FOR CELL BIOLOGY, *BETHESDA, MD*

TOWARD RESEARCH TRAINING FOR YOUNG SCIENTISTS IN AFRICA. 36 MONTHS, \$506,800.

ASSOCIATION OF COMMONWEALTH UNIVERSITIES, *LONDON, UNITED KINGDOM*

FOR STRENGTHENING RESEARCH MANAGEMENT CAPACITY IN SELECTED AFRICAN UNIVERSITIES, IN COLLABORATION WITH SOCIETY RESEARCH ADMINISTRATORS INTERNATIONAL. 36 MONTHS, \$540,900.

CARNEGIE CORPORATION OF NEW YORK, *NEW YORK, NY*

FOR TECHNICAL ASSISTANCE AND EVALUATION SERVICES FOR AFRICAN UNIVERSITIES. 12 MONTHS, \$375,500.

COUNCIL FOR ADVANCEMENT AND SUPPORT OF EDUCATION, *WASHINGTON, DC*

FOR IMPROVING EDUCATIONAL ADVANCEMENT CAPACITY AT SELECTED AFRICAN UNIVERSITIES. 24 MONTHS, \$400,000.

EURASIA FOUNDATION, INC., *WASHINGTON, DC*

TOWARD INTERDISCIPLINARY RESEARCH AND TRAINING CENTERS IN THE CAUCASUS. 24 MONTHS, \$2,000,000.

INSTITUTE FOR ADVANCED STUDY, *PRINCETON, NJ*

TOWARD THE REGIONAL INITIATIVE IN SCIENCE AND EDUCATION SUPPORTING DEVELOPMENT OF SCIENCE PROFESSIONALS IN SUB-SAHARAN AFRICA. 36 MONTHS, \$3,358,800.

INSTITUTE FOR ADVANCED STUDY, *PRINCETON, NJ*

FOR THE REGIONAL INITIATIVE IN SCIENCE AND EDUCATION SUPPORTING DEVELOPMENT OF SCIENCE PROFESSIONALS IN SUB-SAHARAN AFRICA. 27 MONTHS, \$1,600,000.

**INTERNATIONAL RESEARCH AND EXCHANGES BOARD, INC., WASHINGTON, DC**

FOR IMPROVING UNIVERSITY ADMINISTRATION IN RUSSIA AND OTHER POST-SOVIET STATES.  
24 MONTHS, \$700,000.

**NATIONAL SECURITY ARCHIVE FUND, INC., WASHINGTON, DC**

FOR SUPPORT OF THE EURASIA INITIATIVE.  
24 MONTHS, \$687,500.

**NEW YORK UNIVERSITY, NEW YORK, NY**

TOWARD A POSITION AT THE STEINHARDT SCHOOL OF EDUCATION TO COORDINATE THE WORK OF THE FOUNDATION PARTNERSHIP TO STRENGTHEN AFRICAN UNIVERSITIES. 24 MONTHS, \$200,000.

**NIGERIA ICT FORUM OF PARTNERSHIP INSTITUTIONS, ABUJA, NIGERIA**

TOWARD A SATELLITE BANDWIDTH PURCHASING CONSORTIUM SERVING AFRICAN EDUCATION AND RESEARCH INSTITUTIONS. 36 MONTHS, \$1,000,000.

**UNIVERSITY OF CAPE TOWN, RONDEBOSCH, SOUTH AFRICA**

TOWARD INSTITUTIONAL TRANSFORMATION AND AN EMPLOYMENT EQUITY PROGRAM.  
36 MONTHS, \$2,000,000.

**UNIVERSITY OF GHANA, LEGON, ACCRA, GHANA**

A ONE-TIME GRANT FOR ENGAGEMENT OF AN EXPERT TO IMPROVE THE UNIVERSITY'S SEMESTER AND COURSE CREDIT SYSTEM. 18 MONTHS, \$200,000.

**UNIVERSITY OF KwaZULU-NATAL, SCOTTSVILLE, SOUTH AFRICA**

FINAL GRANT TOWARD A LEADERSHIP AND EQUITY ADVANCEMENT PROGRAM. 36 MONTHS, \$1,984,643.

**UNIVERSITY OF MICHIGAN, ANN ARBOR, MI**

AS A FINAL GRANT FOR A JOINT PROJECT WITH THE EUROPEAN UNIVERSITY IN ST. PETERSBURG TO FOSTER THE DEVELOPMENT OF THE SOCIAL SCIENCES IN RUSSIA'S REGIONAL UNIVERSITIES.  
24 MONTHS, \$450,000.

**UNIVERSITY OF THE WITWATERSRAND, JOHANNESBURG, SOUTH AFRICA**

FINAL GRANT TOWARD A PROJECT TO TRAIN AND RETAIN THE NEXT GENERATION OF ACADEMICS.  
36 MONTHS, \$2,364,099.

**SOUTH AFRICAN INSTITUTE OF DISTANCE EDUCATION, BRAAMFONTEIN, SOUTH AFRICA**

TOWARD AN AFRICAN UNIVERSITY E-LEARNING INITIATIVE. 48 MONTHS, \$1,200,000.

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## Libraries and Information

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**AMERICAN LIBRARY ASSOCIATION, WASHINGTON, DC**

TOWARD STRENGTHENING PUBLIC OUTREACH OF LIBRARIES. 24 MONTHS, \$270,700.

**CITY OF CAPE TOWN, CAPE TOWN, SOUTH AFRICA**

AS A FINAL GRANT FOR THE CREATION OF A MODEL REFERENCE LIBRARY IN CAPE TOWN.  
36 MONTHS, \$2,495,000.

**NATIONAL RESEARCH FOUNDATION, PRETORIA, SOUTH AFRICA**

TOWARD A DIGITIZATION AND DATA PRESERVATION CENTER. 36 MONTHS, \$437,600.

**SABINET GATEWAY, CENTURION, SOUTH AFRICA**

TOWARD THE RETROSPECTIVE DIGITIZATION OF AFRICAN JOURNALS. 48 MONTHS, \$1,800,000.

**THE NEW SCHOOL, *NEW YORK, NY***

TOWARD THE JOURNAL DONATION PROJECT.  
24 MONTHS, \$500,000.

**UNIVERSITY OF ILLINOIS AT URBANA—  
CHAMPAIGN, *CHAMPAIGN, IL***

AS A FINAL GRANT FOR STRATEGIC PLANNING AND  
AUTOMATION OF AFRICAN GRANTEE UNIVERSITY  
LIBRARIES. 36 MONTHS, \$380,000.

**UNIVERSITY OF PRETORIA, *PRETORIA, SOUTH AFRICA***

FOR PROMOTING LEADERSHIP SKILLS FOR MODEL  
LIBRARIES IN AFRICA. 36 MONTHS, \$1,000,000.

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## Islam Initiative

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**AMERICAN COUNCIL ON EDUCATION,  
*WASHINGTON, DC***

ONE TIME GRANT FOR EVENTS MARKING THE  
50TH ANNIVERSARY OF TITLE VI-SUPPORTED  
INTERNATIONAL EDUCATION. 7 MONTHS, \$187,000.

**THE ASPEN INSTITUTE, INC., *WASHINGTON, DC***

FOR THE INTERNATIONAL ACTIVITIES OF THE  
CONGRESSIONAL PROGRAM. 12 MONTHS, \$800,000.

**EDUCATIONAL BROADCASTING CORPORATION,  
*NEW YORK, NY***

TOWARD A BROADCAST SERIES ON THE DIVERSITY OF  
ISLAM. 18 MONTHS, \$1,000,000.

**HARVARD UNIVERSITY, *CAMBRIDGE, MA***

FOR POLICY-RELEVANT ANALYSIS OF POLITICAL,  
SOCIAL, AND RELIGIOUS CHANGE IN EURASIA.  
36 MONTHS, \$600,000.

**SOCIAL SCIENCE RESEARCH COUNCIL,  
*NEW YORK, NY***

FOR NETWORKING AND EVALUATION OF A  
CORPORATION-SUPPORTED SMALL GRANTS PROGRAM  
IN SUPPORT OF TITLE VI NATIONAL RESOURCE  
CENTERS OUTREACH. 12 MONTHS, \$150,000.

**UNIVERSITY OF CHICAGO, *CHICAGO, IL***

FOR DATA COLLECTION, PUBLICATIONS AND  
OUTREACH ON TERRORISM AND COUNTER-TERRORISM  
STRATEGIES. 24 MONTHS, \$500,000.

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## Nuclear Security

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**CENTER FOR POLICY STUDIES IN RUSSIA,  
*MONTEREY, CA***

TOWARD A TRAINING PROGRAM ON NONPROLIFERA-  
TION FOR YOUNG SPECIALISTS. 24 MONTHS, \$280,000.

**CENTER FOR STRATEGIC AND INTERNATIONAL  
STUDIES, INC., *WASHINGTON, DC***

TOWARD STUDY GROUP MEETINGS ON COUNTERING  
THE PROLIFERATION OF WEAPONS OF MASS DESTRUC-  
TION IN THE ASIA PACIFIC. 36 MONTHS, \$319,600.

**GLOBAL SECURITY INSTITUTE, *BALA CYNWYD, PA***

TOWARD FORUMS TO PROMOTE NUCLEAR NONPROLIF-  
ERATION AND DISARMAMENT. 24 MONTHS, \$250,000.

**INSTITUTE FOR FOREIGN POLICY ANALYSIS, INC.,  
*CAMBRIDGE, MA***

TOWARD RESEARCH AND DIALOGUE ON BUILDING  
CAPACITY FOR A NUCLEAR-FREE KOREAN PENINSULA.  
36 MONTHS, \$475,000.

INSTITUTE FOR SCIENCE AND INTERNATIONAL SECURITY, *WASHINGTON, DC*

FOR EXPANDING PUBLIC EDUCATION AND OUTREACH ON IRAN'S NUCLEAR ACTIVITIES. 24 MONTHS, \$250,000.

INTERNATIONAL INSTITUTE FOR STRATEGIC STUDIES, *LONDON, UNITED KINGDOM*

TOWARD A MULTILATERAL DIALOGUE ON IRAN'S NUCLEAR PROGRAM. 24 MONTHS, \$425,000.

MASSACHUSETTS INSTITUTE OF TECHNOLOGY, *CAMBRIDGE, MA*

TOWARD SUPPORT OF THE SECURITY STUDIES PROGRAM. 24 MONTHS, \$700,000.

NATIONAL ACADEMY OF SCIENCES, *WASHINGTON, DC*

TOWARD REDIRECTING NORTH KOREAN NUCLEAR EXPERTISE. 12 MONTHS, \$235,000.

NATIONAL COMMITTEE ON AMERICAN FOREIGN POLICY, *NEW YORK, NY*

TOWARD A MULTILATERAL DIALOGUE ON NORTH KOREA. 24 MONTHS, \$250,000.

NUCLEAR THREAT INITIATIVE INC., *WASHINGTON, DC*

TOWARD SUPPORT. 9 MONTHS, \$500,000.

NUCLEAR THREAT INITIATIVE INC., *WASHINGTON, DC*

TOWARD SUPPORT. 15 MONTHS, \$2,000,000.

US PUGWASH, *WASHINGTON, DC*

TOWARD MULTILATERAL DIALOGUE ON SECURITY ISSUES IN THE GREATER MIDDLE EAST. 24 MONTHS, \$318,800.

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## States At Risk

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CENTER FOR GLOBAL DEVELOPMENT, *WASHINGTON, DC*

TOWARD RESEARCH ON TRANSNATIONAL THREATS POSED BY STATES AT RISK. 24 MONTHS, \$330,000.

CENTER FOR STRATEGIC AND INTERNATIONAL STUDIES, INC., *WASHINGTON, DC*

TOWARD A PROJECT ON REFORMING U.S. AND INTERNATIONAL POST-CONFLICT RECONSTRUCTION EFFORTS. 24 MONTHS, \$400,300.

COUNCIL ON FOREIGN RELATIONS, INC., *NEW YORK, NY*

TOWARD SUPPORT ON NEW PREVENTIVE PRIORITIES AT THE CENTER FOR PREVENTIVE ACTION. 24 MONTHS, \$500,000.

FUTURE GENERATIONS, *FRANKLIN, WV*

TOWARD RESEARCH AND POLICY DEVELOPMENT ON THE ROLE OF COMMUNITY PARTICIPATION IN STATES AT RISK. 24 MONTHS, \$350,000.

HENRY L. STIMSON CENTER, *WASHINGTON, DC*

TOWARD A PROJECT ON ENHANCING PUBLIC SECURITY AND THE RULE OF LAW IN POST-CONFLICT STATES AT RISK. 24 MONTHS, \$400,000.

INSTITUTE FOR STATE EFFECTIVENESS, *WASHINGTON, DC*

TOWARD THE CREATION OF HANDBOOKS FOR SUPPORT OF SPECIFIC FUNCTIONS OF STATES AT RISK. 24 MONTHS, \$400,000.

INTERNATIONAL CRISIS GROUP, *NEW YORK, NY*

TOWARD RESEARCH, ANALYSIS, DIALOGUE AND DISSEMINATION ON PREVENTING STATE COLLAPSE. 24 MONTHS, \$450,000.

**INTERNATIONAL PEACE ACADEMY, INC.,**  
*NEW YORK, NY*

TOWARD A PROJECT TO ASSIST THE DEVELOPMENT OF THE UNITED NATION'S PEACEBUILDING COMMISSION. 24 MONTHS, \$354,700.

**NEW YORK UNIVERSITY, NEW YORK, NY**

TOWARD A PROJECT ON ENHANCING GOVERNMENTAL AND INTERGOVERNMENTAL CAPACITY TO SUPPORT STATE-BUILDING. 24 MONTHS, \$410,300.

**NEW YORK UNIVERSITY, NEW YORK, NY**

TOWARD RESEARCH, ANALYSIS, DIALOGUE AND DISSEMINATION ON THE IMPACT OF INTERNATIONAL INSTITUTIONS ON REGIMES AND INSTITUTIONS IN STATES AT RISK. 24 MONTHS, \$418,700.

**PRINCETON UNIVERSITY, PRINCETON, NJ**

TOWARD AN ANALYSIS OF POST-CONFLICT AFGHANISTAN AND ITS FUTURE. 24 MONTHS, \$400,000.

**RAND CORPORATION, SANTA MONICA, CA**

FOR RESEARCH AND POLICY OUTREACH ON NATIONAL AND INTERNATIONAL DECISION-MAKING STRUCTURES ADDRESSING STATES AT RISK. 12 MONTHS, \$150,000.

**UNIVERSITY OF DENVER, DENVER, CO**

FOR A RESEARCH PARTNERSHIP ON POSTWAR STATE-BUILDING. 24 MONTHS, \$303,800.

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## U.S. Global Engagement

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**AMERICAN ACADEMY OF ARTS AND SCIENCES,**  
*CAMBRIDGE, MA*

ONE-TIME FUNDING FOR A PROJECT TO ENHANCE U.S. POLICY TOWARD RUSSIA. 15 MONTHS, \$530,000.

**THE BROOKINGS INSTITUTION, WASHINGTON, DC**

TOWARD THE FOREIGN POLICY STUDIES PROGRAM. 24 MONTHS, \$800,000.

**BROWN UNIVERSITY, PROVIDENCE, RI**

TOWARD A PROJECT TO PROMOTE A NEW GLOBAL SECURITY AGENDA. 24 MONTHS, \$375,000.

**CARNEGIE ENDOWMENT FOR INTERNATIONAL PEACE, WASHINGTON, DC**

TOWARD THE CHINA PROGRAM. 60 MONTHS, \$3,000,000.

**COLUMBIA UNIVERSITY, NEW YORK, NY**

TOWARD THE GULF 2000 PROJECT. 24 MONTHS, \$200,000.

**DUKE UNIVERSITY, DURHAM, NC**

TOWARD A JOINT PROJECT, WITH THE UNIVERSITY OF CALIFORNIA, BERKELEY, ON GLOBAL STRATEGIC CHALLENGES AND FOREIGN POLICY. 36 MONTHS, \$502,000.

**FINANCIAL SERVICES VOLUNTEER CORPS, INC.,**  
*NEW YORK, NY*

TOWARD A PROJECT ON RELATIONS AMONG THE UNITED STATES, RUSSIA AND CHINA. 24 MONTHS, \$368,300.

**HARVARD UNIVERSITY, CAMBRIDGE, MA**

TOWARD RESEARCH AND WRITING ON INTERNATIONAL SECURITY. 24 MONTHS, \$250,000.

**HARVARD UNIVERSITY, CAMBRIDGE, MA**

TOWARD THE EXECUTIVE TRAINING PROGRAMS FOR MILITARY OFFICERS AND POLICYMAKERS FROM EURASIA. 24 MONTHS, \$1,114,900.

**MASSACHUSETTS INSTITUTE OF TECHNOLOGY, CAMBRIDGE, MA**

TOWARD AN ORAL HISTORY PROJECT ON U.S. AND IRAN RELATIONS. 24 MONTHS, \$301,200.

**NATIONAL ACADEMY OF SCIENCES, WASHINGTON, DC**

TOWARD EXPANDED ENGAGEMENT BETWEEN LEADERS AND INSTITUTIONS IN THE UNITED STATES AND IRAN IN SCIENCE, ENGINEERING AND MEDICINE. 24 MONTHS, \$400,000

**NATIONAL BUREAU OF ASIAN RESEARCH, SEATTLE, WA**

ONE-TIME FUNDING TOWARD THE PROGRAM ACTIVITIES OF A CHAIR IN NATIONAL SECURITY STUDIES. 12 MONTHS, \$150,000.

**PHILHARMONIC-SYMPHONY SOCIETY OF NEW YORK INC., NEW YORK, NY**

TOWARD EXPENSES RELATED TO THE NEW YORK PHILHARMONIC'S VISIT TO NORTH KOREA. 6 MONTHS, \$100,000.

**THE RICHARD NIXON LIBRARY AND BIRTHPLACE FOUNDATION, YORBA LINDA, CA**

TOWARD RESEARCH, OUTREACH AND INTERNATIONAL ENGAGEMENT ON THE COMPETING INTERESTS OF THE UNITED STATES AND ASIA IN THE GREATER MIDDLE EAST. 24 MONTHS, \$420,000.

**STANFORD UNIVERSITY, STANFORD, CA**

TOWARD RESEARCH AND WRITING ON INTERNATIONAL SECURITY. 24 MONTHS, \$250,000.

**STANFORD UNIVERSITY, STANFORD, CA**

TOWARD RESEARCH AND TRAINING IN INTERNATIONAL SECURITY. 24 MONTHS, \$750,000.

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## Discretionary

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**ASSOCIATION OF AFRICAN UNIVERSITIES, ACCRA-NORTH, GHANA**

12 MONTH GRANT OF \$50,000 TOWARD PARTICIPATION IN AN ACADEMIC MANAGEMENT TRAINING WORKSHOP

**ASSOCIATION OF COMMONWEALTH UNIVERSITIES, LONDON, UNITED KINGDOM**

12 MONTH GRANT OF \$50,000 TOWARD AFRICAN PARTICIPATION IN CONFERENCES FOR VICE-CHANCELLORS AND PUBLIC AFFAIRS OFFICERS

**CARNEGIE COUNCIL FOR ETHICS IN INTERNATIONAL AFFAIRS, NEW YORK, NY**

24 MONTH GRANT OF \$50,000 AS A FINAL GRANT TOWARD A SEMINAR SERIES ON FOREIGN POLICY

**CARNEGIE ENDOWMENT FOR INTERNATIONAL PEACE, WASHINGTON, DC**

5 MONTH GRANT OF \$50,000 TOWARD A CONFERENCE ON U.S.-RUSSIA SECURITY POLICY

**CARNEGIE ENDOWMENT FOR INTERNATIONAL PEACE, WASHINGTON, DC**

9 MONTH GRANT OF \$50,000 TOWARD A MOSCOW-BASED WORKING GROUP ON U.S.-RUSSIAN RELATIONS

**CATALYTIC DIPLOMACY, INC., CHEVY CHASE, MD**

3 MONTH GRANT OF \$50,000 FOR TRACK II DIPLOMACY IN NORTHEAST ASIA

**CENTER FOR STRATEGIC AND INTERNATIONAL STUDIES, INC.,** *WASHINGTON, DC*

6 MONTH GRANT OF \$50,000 FOR A WORKING GROUP ON ECONOMIC CHANGE IN RUSSIA AND IMPLICATIONS FOR U.S. FOREIGN POLICY

**CENTER FOR THE STUDY OF THE PRESIDENCY,** *WASHINGTON, DC*

3 MONTH GRANT OF \$50,000 TOWARD A STUDY ON NATIONAL SECURITY REFORM

**COLUMBIA UNIVERSITY,** *NEW YORK, NY*

4 MONTH GRANT OF \$25,000 TOWARD THE CENTER FOR THE STUDY OF DEMOCRACY, TOLERATION, AND RELIGION

**COUNCIL ON FOREIGN RELATIONS, INC.,** *NEW YORK, NY*

12 MONTH GRANT OF \$50,000 TOWARD AN INDEPENDENT TASK FORCE ON U.S. NUCLEAR WEAPONS POLICY

**FOOD AND AGRICULTURE ORGANIZATION OF THE UNITED NATIONS,** *ROME, ITALY*

5 MONTH GRANT OF \$20,000 TOWARD A PROJECT TO ENHANCE THE QUALITY OF EDUCATION IN THE LIFE SCIENCES IN UNIVERSITIES IN DEVELOPING COUNTRIES

**GENEVA CENTRE FOR SECURITY POLICY,** *GENEVA, SWITZERLAND*

3 MONTH GRANT OF \$45,200 TOWARD A MEETING ON GLOBAL SECURITY CONCERNS

**GEORGE WASHINGTON UNIVERSITY,** *WASHINGTON, DC*

12 MONTH GRANT OF \$18,400 FOR A CONFERENCE ON THE IMPACT OF RUSSIA'S UPCOMING ELECTIONS ON U.S.-RUSSIA RELATIONS

**GLOBAL METRO CITY—THE GLOBAL FORUM,** *ROME, ITALY*

12 MONTH GRANT OF \$50,000 TOWARD INTERFAITH CAPACITY BUILDING AND NETWORKING IN MUNICIPAL ENVIRONMENTS

**HARVARD UNIVERSITY,** *CAMBRIDGE, MA*

5 MONTH GRANT OF \$50,000 TOWARD A MEETING OF RETIRED U.S. AND CHINESE MILITARY OFFICIALS

**HUMAN SCIENCES RESEARCH COUNCIL,** *PRETORIA, SOUTH AFRICA*

6 MONTH GRANT OF \$25,000 FOR ATTENDANCE OF AFRICAN SCHOLARS AT A NOVEMBER 2008 SYMPOSIUM ON SOCIAL SCIENCES AND HUMANITIES

**INSTITUTE FOR ADVANCED STUDY,** *PRINCETON, NJ*

11 MONTH GRANT OF \$50,000 TOWARD A WORKSHOP ON ISLAMIC INFLUENCE ON WESTERN ENLIGHTENMENT PHILOSOPHIES

**INTERFAITH YOUTH CORE,** *CHICAGO, IL*

3 MONTH GRANT OF \$50,000 TOWARD PROMOTING RELIGIOUS TOLERANCE ON COLLEGE CAMPUSES

**NATIONAL DEFENSE UNIVERSITY FOUNDATION, INC.,** *WASHINGTON, DC*

12 MONTH GRANT OF \$50,000 FOR A WASHINGTON, D.C.-BASED WORKING GROUP ON U.S.-RUSSIAN RELATIONS

**NETWORK 20/20, INC.,** *NEW YORK, NY*

7 MONTH GRANT OF \$25,000 TOWARD A PROJECT TO INFORM AMERICAN POLICYMAKERS AND THE PUBLIC ABOUT KEY DEVELOPMENTS IN PAKISTAN

**NEW YORK UNIVERSITY, *NEW YORK, NY***

10 MONTH GRANT OF \$48,100 TOWARD A PROJECT ON MULTILATERAL VERIFICATION OF THE SUSPENSION OF FORMERLY COVERT NUCLEAR WEAPONS PROGRAMS

**SALZBURG GLOBAL SEMINAR, *MIDDLEBURY, VT***

12 MONTH GRANT OF \$50,000 TOWARD A CONFERENCE ON NEW STRATEGIES ON U.S. GLOBAL ENGAGEMENT

**SOCIAL SCIENCE RESEARCH COUNCIL,  
*NEW YORK, NY***

12 MONTH GRANT OF \$50,000 TOWARD A SERIES OF WORKSHOPS ON THE USES OF SOCIAL SCIENCES EXPERTISE IN POLICYMAKING

**SOUTH AFRICAN INSTITUTE FOR ADVANCEMENT,  
*WOODSTOCK, CAPE TOWN, SOUTH AFRICA***

12 MONTH GRANT OF \$49,874 TOWARD PLANNING A RESEARCH PROJECT ON AFRICAN HIGHER EDUCATION ADVANCEMENT AND DEVELOPMENT

**STANFORD UNIVERSITY, *STANFORD, CA***

3 MONTH GRANT OF \$50,000 FOR SUPPORT OF AN E-LEARNING MOBILE TECHNOLOGY WORKSHOP

**TUFTS UNIVERSITY, *MEDFORD, MA***

10 MONTH GRANT OF \$27,200 TOWARD A CONFERENCE ON THE FUTURE OF POLICY PLANNING IN INTERNATIONAL RELATIONS

**UNIVERSITY OF CALIFORNIA, IRVINE, *IRVINE, CA***

12 MONTH GRANT OF \$50,000 FOR A PROJECT ON INTERNATIONAL SANCTIONS AND NUCLEAR PROLIFERATION

**UNIVERSITY OF CHICAGO, *CHICAGO, IL***

10 MONTH GRANT OF \$25,000 TOWARD ITS PROGRAM ON INTERNATIONAL SECURITY POLICY

**UNIVERSITY OF GEORGIA, *ATHENS, GA***

10 MONTH GRANT OF \$47,200 TOWARD COMMEMORATING THE CONTRIBUTIONS OF THE CENTER FOR INTERNATIONAL TRADE AND SECURITY TO NUCLEAR NONPROLIFERATION

**UNIVERSITY OF OXFORD, *OXFORD, UNITED KINGDOM***

12 MONTH GRANT OF \$25,000 TOWARD A RESEARCH PROGRAM ON EXIT STRATEGIES AND PEACE CONSOLIDATION

**URBAN LIBRARIES COUNCIL, *CHICAGO, IL***

5 MONTH GRANT OF \$20,000 TOWARD A PROJECT TO SPONSOR LIBRARY PARTICIPANTS FROM AFRICA TO JOIN THE EUROPEAN LIBRARY STUDY TOUR

**WASHINGTON CATHEDRAL, *WASHINGTON, DC***

11 MONTH GRANT OF \$50,000 FOR A MEETING TO FACILITATE INTER-RELIGIOUS UNDERSTANDING AND RECONCILIATION

**WOMEN MAKE MOVIES INC., *NEW YORK, NY***

12 MONTH GRANT OF \$25,000 TOWARD A DOCUMENTARY ON EDUCATION IN SOUTH AFRICA

**WOODROW WILSON INTERNATIONAL CENTER FOR SCHOLARS, *WASHINGTON, DC***

12 MONTH GRANT OF \$50,000 TOWARD SUPPORT

# National Program

**Recognizing that America has entered a period of extreme social change, the National Program aims to build better pathways to democracy by means of: increased educational opportunity to prepare students of all backgrounds for economic self-sufficiency; improved institutions of learning that keep pace with labor market shifts; increased civic participation and immigrant integration.**

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## Cross-Cutting

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### BE THE CHANGE, INC., *CAMBRIDGE, MA*

TOWARD A SUMMIT EXPLORING POLICY AND CIVIC ENGAGEMENT CHALLENGES OF THE 21ST CENTURY. 12 MONTHS, \$500,000.

### CENTER FOR PUBLIC INTEGRITY, *WASHINGTON, DC*

FINAL GRANT TOWARD SUPPORT OF ITS DOMESTIC PROGRAM. 24 MONTHS, \$507,400.

### CITIZENS FOR RESPONSIBILITY AND ETHICS IN WASHINGTON INC., *WASHINGTON, DC*

TOWARD SUPPORT. 24 MONTHS, \$150,000.

### COUNCIL ON FOUNDATIONS, INC., *ARLINGTON, VA*

TOWARD 2007 AND 2008 MEMBERSHIP SUPPORT. 24 MONTHS, \$110,000.

### EDITORIAL PROJECTS IN EDUCATION, INC., *BETHESDA, MD*

TOWARD COVERAGE OF DISTRICT-LEVEL REFORM. 24 MONTHS, \$500,000.

### EDUCATION WRITERS ASSOCIATION, *WASHINGTON, DC*

TOWARD INFORMING AND TRAINING REPORTERS TO PROMOTE COVERAGE OF URBAN DISTRICT REFORM. 24 MONTHS, \$166,900.

### FOCUS PROJECT, INC., *WASHINGTON, DC*

TOWARD PROMOTING TRANSPARENCY IN GOVERNMENT. 12 MONTHS, \$150,000.

### INTERNATIONAL INSTITUTE FOR EDUCATIONAL PLANNING, *PARIS, FRANCE*

TOWARD MEMBERSHIP SUPPORT FOR THE ASSOCIATION FOR THE DEVELOPMENT OF EDUCATION IN AFRICA (ADEA). 24 MONTHS, \$100,000.

### PUBLIC INTEREST PROJECTS, *NEW YORK, NY*

TOWARD A FUNDER COLLABORATIVE PROMOTING AN EXAMINATION OF AFFIRMATIVE ACTION POLICIES. 24 MONTHS, \$200,000.

### PUBLIC INTEREST PROJECTS, *NEW YORK, NY*

AS A FINAL GRANT TOWARD SUPPORT OF THE FUNDERS' COMMITTEE FOR CIVIC PARTICIPATION. 24 MONTHS, \$100,000.

### SUTTON TRUST, *LONDON, UNITED KINGDOM*

TOWARD A SUMMIT ON SOCIAL MOBILITY. 12 MONTHS, \$206,500.

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## Democracy and Immigrant Civic Integration

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**AMERICAN CIVIL LIBERTIES UNION  
FOUNDATION, INC., *NEW YORK, NY***

TOWARD SUPPORT OF ITS IMMIGRANTS' RIGHTS PROJECT. 24 MONTHS, \$250,000.

**AMERICAN IMMIGRATION LAW FOUNDATION,  
*WASHINGTON, DC***

TOWARD SUPPORT OF ITS IMMIGRATION POLICY CENTER. 24 MONTHS, \$250,000.

**AMERICAN SOCIETY FOR MUSLIM ADVANCEMENT,  
*NEW YORK, NY***

TOWARD CAPACITY BUILDING AND MEDIA OUTREACH AND TRAININGS. 24 MONTHS, \$300,000.

**ARAB COMMUNITY CENTER FOR ECONOMIC AND  
SOCIAL SERVICES, *DEARBORN, MI***

TOWARD SUPPORT OF THE NATIONAL NETWORK FOR ARAB AMERICAN COMMUNITIES. 36 MONTHS, \$750,000.

**CENTER FOR APPLIED LINGUISTICS,  
*WASHINGTON, DC***

FOR EXEMPLARY PROGRAMS FOR NEWCOMER ENGLISH-LANGUAGE LEARNERS AT THE SECONDARY LEVEL. 24 MONTHS, \$389,600.

**CITY COLLEGE OF NEW YORK, *NEW YORK, NY***

TOWARD SUPPORT OF THE COLIN POWELL CENTER FOR POLICY STUDIES. 12 MONTHS, \$200,000.

**FISCAL POLICY INSTITUTE INC., *ALBANY, NY***

TOWARD RESEARCH ON THE IMPACT OF IMMIGRANTS ON THE NEW YORK ECONOMY. 24 MONTHS, \$200,000.

**POLICE EXECUTIVE RESEARCH FORUM,  
*WASHINGTON, DC***

FOR CASE STUDIES, PUBLIC EDUCATION, AND OUTREACH ABOUT THE IMPACT OF IMMIGRANT POLICY ON LAW ENFORCEMENT AT THE LOCAL LEVEL. 18 MONTHS, \$350,000.

**PUBLIC AGENDA FOUNDATION, INC.,  
*NEW YORK, NY***

FOR PUBLIC OPINION RESEARCH AND DISSEMINATION ON IMMIGRANT ATTITUDES TOWARD CIVIC PARTICIPATION. 12 MONTHS, \$549,900.

**PUBLIC INTEREST PROJECTS, *NEW YORK, NY***

TOWARD A FUNDER COLLABORATIVE ON IMMIGRANT CIVIC INTEGRATION. 24 MONTHS, \$3,000,000.

**PUBLIC INTEREST PROJECTS, *NEW YORK, NY***

TOWARD ESTABLISHMENT OF AMERICA'S VOICE EDUCATION FUND. 24 MONTHS, \$6,500,000.

**PUERTO RICAN LEGAL DEFENSE AND  
EDUCATION FUND, INC., *NEW YORK, NY***

TOWARD PROMOTING IMMIGRANT LEGAL RIGHTS AT THE LOCAL LEVEL. 24 MONTHS, \$250,000.

**REFORM INSTITUTE INC., *ALEXANDRIA, VA***

TOWARD ITS IMMIGRATION REFORM PROGRAM. 24 MONTHS, \$200,000.

**TAXPAYERS FOR COMMON SENSE, *WASHINGTON, DC***

TOWARD ITS BORDER MANAGEMENT PROJECT. 24 MONTHS, \$150,000.

**TIDES CENTER, *SAN FRANCISCO, CA***

TOWARD AN IMMIGRANT CIVIC INTEGRATION INITIATIVE. 24 MONTHS, \$500,000.

**UNITED STATES HISPANIC LEADERSHIP  
INSTITUTE, INC., CHICAGO, IL**

TOWARD SUPPORT. 24 MONTHS, \$200,000.

**THE URBAN INSTITUTE, WASHINGTON, DC**

TOWARD DOCUMENTING AND ANALYZING THE  
IMPACT OF WORKSITE AND OTHER IMMIGRATION  
ENFORCEMENT OPERATIONS ON CHILDREN.  
19 MONTHS, \$200,000.

**WESTERN STATES CENTER, INC., PORTLAND, OR**

TOWARD BUILDING CIVIC CAPACITY AMONG NEW  
IMMIGRANT COMMUNITIES IN THE NORTHWEST  
REGION. 24 MONTHS, \$250,000.

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## Democracy and Urban Education

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**CARNEGIE CORPORATION OF NEW YORK,  
NEW YORK, NY**

FOR SUPPORT OF THE CARNEGIE ADVISORY  
COUNCIL ON ADVANCING ADOLESCENT LITERACY.  
12 MONTHS, \$365,000.

**GREATER WASHINGTON EDUCATIONAL  
TELECOMMUNICATIONS ASSOCIATION, INC.,  
ARLINGTON, VA**

TOWARD A COMPREHENSIVE ADOLESCENT LITERACY  
WEBSITE. 12 MONTHS, \$270,000.

**UNIVERSITY OF CALIFORNIA, LOS ANGELES,  
LOS ANGELES, CA**

TOWARD PREPARING SECONDARY IMMIGRANT  
ENGLISH LEARNERS FOR HIGH SCHOOL GRADUATION  
AND COLLEGE. 36 MONTHS, \$392,100.

**UNIVERSITY OF WISCONSIN, MADISON,  
MADISON, WI**

TOWARD A PROJECT ON THE FORMATIVE ASSESSMENT  
OF ACADEMIC LANGUAGE AND LITERACY FOR ENGLISH  
LANGUAGE LEARNERS IN SECONDARY SCHOOLS.  
36 MONTHS, \$1,605,600.

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## Urban Education/Higher Education

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**ACADEMY FOR EDUCATIONAL  
DEVELOPMENT, INC., WASHINGTON, DC**

FOR TECHNICAL ASSISTANCE ASSOCIATED WITH THE  
“TEACHERS FOR A NEW ERA” INITIATIVE.  
24 MONTHS, \$3,728,700.

**ACHIEVEMENT FIRST, BROOKLYN, NY**

FOR THE EXPANSION OF THE INTERIM ASSESSMENT  
PLATFORM AND CAPTURING OF BEST PRACTICES TO  
IMPROVE INSTRUCTIONAL PRACTICE AND STUDENT  
ACHIEVEMENT. 36 MONTHS, \$1,664,600.

**AMERICAN MUSEUM OF NATURAL HISTORY,  
NEW YORK, NY**

FOR THE DEVELOPMENT AND PILOTING OF A NEW  
PARTNERSHIP DESIGN TO MERGE THE ASSETS OF SCI-  
ENCE INSTITUTIONS AND URBAN SCHOOLS TO IMPROVE  
STUDENT ACHIEVEMENT. 12 MONTHS, \$1,000,000.

**AMERICA'S PROMISE: THE ALLIANCE FOR YOUTH,  
ALEXANDRIA, VA**

TOWARD SUPPORT FOR A DROPOUT PREVENTION  
CAMPAIGN. 12 MONTHS, \$100,000.

**THE ASPEN INSTITUTE, INC., WASHINGTON, DC**

TOWARD THE CONGRESSIONAL PROGRAM ON  
EDUCATION. 12 MONTHS, \$500,000.

**THE ASPEN INSTITUTE, INC., WASHINGTON, DC**

TOWARD A NONPARTISAN COMMISSION ON THE ELEMENTARY AND SECONDARY EDUCATION ACT, CALLED NO CHILD LEFT BEHIND.  
24 MONTHS, \$600,000.

**ASSOCIATION OF AMERICAN COLLEGES AND UNIVERSITIES, WASHINGTON, DC**

TOWARD A PROJECT TO RE-DESIGN GENERAL EDUCATION IN PUBLIC HIGHER EDUCATION SYSTEMS.  
24 MONTHS, \$560,000.

**BAY AREA COALITION FOR EQUITABLE SCHOOLS, OAKLAND, CA**

TOWARD THE CREATION OF A DATA-BASED PROFESSIONAL DEVELOPMENT NETWORK.  
36 MONTHS, \$1,600,700.

**BRANDEIS UNIVERSITY, WALTHAM, MA**

TOWARD A PROGRAM TO RECRUIT, TRAIN AND MENTOR URBAN STUDENTS STUDYING SCIENCE IN COLLEGE. 36 MONTHS, \$615,600.

**CARNEGIE FOUNDATION FOR THE ADVANCEMENT OF TEACHING, STANFORD, CA**

TOWARD A STUDY ON THE INTEGRATION OF LIBERAL ARTS EDUCATION INTO BUSINESS AND OTHER PROFESSIONAL EDUCATION. 36 MONTHS, \$150,000.

**CENTER ON EDUCATION POLICY, WASHINGTON, DC**

TOWARD MONITORING THE IMPLEMENTATION OF THE NO CHILD LEFT BEHIND ACT AT THE STATE AND DISTRICT LEVEL. 9 MONTHS, \$350,000.

**COMMONWEALTH CORPORATION, NORTHAMPTON, MA**

TOWARD IMPROVED DATA MANAGEMENT AND ASSESSMENT SYSTEMS, PRINCIPAL LEADERSHIP DEVELOPMENT AND EXPANSION OF THE DIPLOMA PLUS NETWORK.  
36 MONTHS, \$1,977,400.

**DISTRICT OF COLUMBIA COLLEGE ACCESS PROGRAM, WASHINGTON, DC**

TOWARD INCREASING ITS COLLEGE SCHOLARSHIP FUNDS FOR STUDENTS IN THE DC AREA.  
36 MONTHS, \$2,000,000.

**EDUCATIONAL POLICY IMPROVEMENT CENTER, EUGENE, OR**

FOR A COLLEGE-READINESS DIAGNOSTIC ASSESSMENT SYSTEM. 48 MONTHS, \$2,000,000.

**EDUCATION SECTOR INC., WASHINGTON, DC**

TOWARD SUPPORT. 12 MONTHS, \$500,000.

**JAMES B. HUNT, JR. INSTITUTE FOR EDUCATIONAL LEADERSHIP AND POLICY FOUNDATION, INC., CHAPEL HILL, NC**

TOWARD ACTIVITIES TO PROMOTE COMMON EDUCATION STANDARDS. 6 MONTHS, \$200,000

**MDRC, NEW YORK, NY**

FOR DISSEMINATION OF EDUCATION RESEARCH.  
36 MONTHS, \$700,000.

**NATIONAL ARTICULATION AND TRANSFER NETWORK, WASHINGTON, DC**

TOWARD CAPACITY BUILDING. 24 MONTHS, \$500,000.

**NATIONAL GOVERNORS' ASSOCIATION CENTER FOR BEST PRACTICES, WASHINGTON, DC**

TOWARD SUPPORTING STATES IN DEVELOPING POLICY AND STRATEGIES FOR INNOVATIVE TEACHER COMPENSATION MODELS TO INCREASE TEACHER EFFECTIVENESS AND STUDENT OUTCOMES.  
19 MONTHS, \$300,000.

**NEW LEADERS, *NEW YORK, NY***

TOWARD A REFORM STRATEGY TO INCREASE PRINCIPAL EFFECTIVENESS AND STUDENT ACHIEVEMENT IN URBAN SECONDARY SCHOOLS. 36 MONTHS, \$2,526,700.

**RENAISSANCE SCHOOLS FUND, *CHICAGO, IL***

FOR CAPACITY BUILDING FOR THE NETWORK OF NEW SMALL HIGH SCHOOLS WITH PROMISING MODELS IN CHICAGO. 18 MONTHS, \$299,100.

**STRATEGIC EDUCATION RESEARCH PARTNERSHIP INSTITUTE, *WASHINGTON, DC***

FOR BUILDING SERP'S RESEARCH AND DEVELOPMENT CAPACITY IN URBAN DISTRICTS. 24 MONTHS, \$1,000,000.

**TEACH FOR AMERICA, INC., *NEW YORK, NY***

TOWARD EXPANDING A PILOT IMPLEMENTATION OF INTERIM ASSESSMENTS TO DRIVE STUDENT ACHIEVEMENT, TEACHER ACCOUNTABILITY, AND PROGRAM IMPROVEMENT. 24 MONTHS, \$2,000,000.

**UNCOMMON SCHOOLS, *NEW YORK, NY***

TOWARD IDENTIFYING, RECORDING AND IMPLEMENTING INSTRUCTIONAL BEST PRACTICES TO IMPROVE STUDENT ACHIEVEMENT AND SCHOOL SYSTEM PERFORMANCE. 12 MONTHS, \$500,000.

**UNIVERSITY OF MONTANA FOUNDATION, *MISSOULA, MT***

FOR DEVELOPMENT OF AN EVIDENCE-BASED TEACHER TRAINING PROGRAM. 24 MONTHS, \$169,900.

**UNIVERSITY OF TEXAS AT AUSTIN, *AUSTIN, TX***

TOWARD DEVELOPMENT AND EXPANSION OF MATH NETWORKS AND ADOLESCENT LITERACY NETWORKS. 33 MONTHS, \$2,592,100.

**UNIVERSITY OF WISCONSIN, MADISON, *MADISON, WI***

FOR ACCELERATING STRATEGIC MANAGEMENT OF HUMAN CAPITAL IN URBAN DISTRICTS NATIONALLY FOR IMPROVED STUDENT ACHIEVEMENT. 24 MONTHS, \$2,000,000.

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## Higher Education/Teacher Education

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**NEW TEACHER PROJECT, INC., *BROOKLYN, NY***

TOWARD SUPPORT. 24 MONTHS, \$2,000,000.

**UNIVERSITY OF CALIFORNIA, SANTA CRUZ, *SANTA CRUZ, CA***

FOR DEVELOPING AN OBSERVATIONAL PROTOCOL TO MEASURE TEACHER EFFECTIVENESS. 36 MONTHS, \$517,900.

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## Voting Reform and Education

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**ADVANCEMENT PROJECT, *WASHINGTON, DC***

AS A FINAL GRANT TOWARD ITS ELECTION ADMINISTRATION AND VOTING RIGHTS PROGRAM. 24 MONTHS, \$300,000.

**CENTER FOR CIVIC POLICY, *ALBUQUERQUE, NM***

TOWARD EVALUATING STATE CIVIC INTEGRATION MODELS TO IMPROVE NONPARTISAN VOTER ENGAGEMENT. 24 MONTHS, \$200,000.

**CENTER FOR COMMUNITY CHANGE, *WASHINGTON, DC***

TOWARD ITS COMMUNITY VOTING PROJECT. 12 MONTHS, \$500,000.

CENTER FOR GOVERNMENTAL STUDIES, INC.,  
*LOS ANGELES, CA*

FINAL GRANT TOWARD SUPPORT OF ITS  
CALIFORNIA GOVERNANCE REFORM PROJECT.  
24 MONTHS, \$500,000.

CENTER FOR NATIONAL INDEPENDENCE  
IN POLITICS (PROJECT VOTE SMART),  
*PHILIPSBURG, MT*

TOWARD A NONPARTISAN VOTER EDUCATION  
OUTREACH CAMPAIGN RELATED TO 2008 ELECTIONS.  
12 MONTHS, \$150,000.

COMMON CAUSE EDUCATION FUND,  
*WASHINGTON, DC*

AS A FINAL GRANT TOWARD SUPPORT.  
24 MONTHS, \$400,000.

LEAGUE OF WOMEN VOTERS EDUCATION FUND,  
*WASHINGTON, DC*

TOWARD A NONPARTISAN WEB SITE THAT PROVIDES  
COMPREHENSIVE INFORMATION ON ELECTIONS AND  
THE VOTING PROCESS. 12 MONTHS, \$350,000.

NORTHEAST ACTION, INC., *BOSTON, MA*

AS A FINAL GRANT TOWARD SUPPORT.  
12 MONTHS, \$100,000.

ROCK THE VOTE, *WASHINGTON, DC*

TOWARD SUPPORT. 24 MONTHS, \$500,000.

WILLIAM J. BRENNAN, JR., CENTER  
FOR JUSTICE, INC., *NEW YORK, NY*

TOWARD SUPPORT OF ITS DEMOCRACY PROGRAM.  
24 MONTHS, \$900,000.

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## Carnegie Scholars Program

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**A program for U.S. scholars to study  
Islam in the world.**

HUSSEIN AGRAMA  
*UNIVERSITY OF CHICAGO*

24 MONTH GRANT OF \$100,000 FOR A RESEARCH  
PROJECT TITLED "STATE POWER AND ISLAMIC  
AUTHORITY: A COMPARATIVE ETHNOGRAPHY OF  
THE FATWA"

HISHAM AIDI  
*COLUMBIA UNIVERSITY*

18 MONTH GRANT OF \$98,200 FOR A RESEARCH  
PROJECT TITLED, "IDENTITY, INCLUSION AND  
MUSLIM YOUTH"

ANNA BIGELOW  
*NORTH CAROLINA STATE UNIVERSITY*

16 MONTH GRANT OF \$100,000 FOR A RESEARCH  
PROJECT TITLED, "HOLY GROUND: STRATEGIES OF  
SHARING ISLAMIC SACRED SPACES"

LAURIE A. BRAND  
*UNIVERSITY OF SOUTHERN CALIFORNIA*

16 MONTH GRANT OF \$98,500 FOR A RESEARCH  
PROJECT TITLED "ISLAM VS. NATIONALISM IN ARAB  
STATE POST-INDEPENDENCE NARRATIVES"

KANCHAN CHANDRA  
*NEW YORK UNIVERSITY*

24 MONTH GRANT OF \$84,900 FOR A RESEARCH  
PROJECT TITLED, "ISLAM AND DEMOCRACY:  
THE EFFECT OF INSTITUTIONS"

**NORA ANN COLTON**

*DREW UNIVERSITY*

24 MONTH GRANT OF \$100,000 FOR A RESEARCH PROJECT TITLED, "THE MIGRATION OF ISLAMIST MILITANCY TO URBAN POVERTY BELTS"

**EDWARD E. CURTIS, IV**

*INDIANA UNIVERSITY-PURDUE UNIVERSITY*

12 MONTH GRANT OF \$97,200 FOR A RESEARCH PROJECT TITLED, "THE TRANSNATIONAL HISTORY OF AFRICAN AMERICAN ISLAM"

**LEILA FAWAZ**

*TUFTS UNIVERSITY*

24 MONTH GRANT OF \$100,000 FOR A RESEARCH PROJECT TITLED, "THE EXPERIENCE OF WAR: MUSLIMS IN THE MIDDLE EAST AND SOUTH ASIA, 1914-1920"

**MICHAEL GASPER**

*YALE UNIVERSITY*

24 MONTH GRANT OF \$100,000 FOR A RESEARCH PROJECT TITLED "RE-THINKING SECULARISM AND SECTARIANISM IN THE LEBANESE CIVIL WAR (1975-1990)"

**SUSANNAH HESCHEL**

*DARTMOUTH COLLEGE*

24 MONTH GRANT OF \$100,000 FOR A RESEARCH PROJECT TITLED "THE MONOTHEISTIC TRIANGLE: JUDAISM AND ISLAM IN THE MODERN CHRISTIAN WORLD"

**BRUCE B. LAWRENCE**

*DUKE UNIVERSITY*

24 MONTH GRANT OF \$100,000 FOR A RESEARCH PROJECT TITLED, "CHRISTIAN AND MUSLIM MINORITIES AS SECULAR CITIZENS IN AFRICA AND ASIA"

**MIRIAM R. LOWI**

*THE COLLEGE OF NEW JERSEY*

24 MONTH GRANT OF \$99,400 FOR A RESEARCH PROJECT TITLED, "ISLAM AND OIL: THE ECONOMY OF MEANING"

**SUSAN MOELLER**

*UNIVERSITY OF MARYLAND*

24 MONTH GRANT OF \$100,000 FOR A RESEARCH PROJECT TITLED, "FRAMING ISLAM: HOW MEDIA COVER MUSLIMS & TERRORISM—AND WHY THAT MATTERS"

**TAHERA QUTBUDDIN**

*UNIVERSITY OF CHICAGO*

14 MONTH GRANT OF \$100,000 FOR A RESEARCH PROJECT TITLED, "CLASSICAL ARABIC ORATORY: THE POLITICS AND RHETORIC OF PUBLIC ADDRESS IN THE ISLAMIC WORLD"

**SADIQ REZA**

*NEW YORK LAW SCHOOL*

21 MONTH GRANT OF \$99,600 FOR A RESEARCH PROJECT TITLED "DUE PROCESS IN ISLAMIC CRIMINAL LAW"

**AMR SHALAKANY**

*THE AMERICAN UNIVERSITY IN CAIRO*

24 MONTH GRANT OF \$95,500 FOR A RESEARCH PROJECT TITLED, "THE REDEFINITION OF SHARI'A IN MODERN EGYPTIAN LEGAL THOUGHT:1798-PRESENT"

**PAUL A. SILVERSTEIN**

*REED COLLEGE*

24 MONTH GRANT OF \$95,752 FOR A RESEARCH PROJECT TITLED, "THE ETHNIC POLITICS OF MUSLIM SECULARISM: NORTH AFRICA AT THE CROSSROADS"

MONICA TOFT  
*HARVARD UNIVERSITY*

24 MONTH GRANT OF \$100,000 FOR A RESEARCH PROJECT TITLED, "RELIGION, ISLAM AND CIVIL WARS"

MUHAMMAD S. UMAR  
*NORTHWESTERN UNIVERSITY*

12 MONTH GRANT OF \$100,000 FOR A RESEARCH PROJECT TITLED, "PRAGMATISM AND PLURALISM IN THE TRADITIONAL ISLAMIC THOUGHT OF AL-SHAYKH IBRAHIM SALEH OF NIGERIA"

ASHUTOSH VARSHNEY  
*UNIVERSITY OF MICHIGAN*

24 MONTH GRANT OF \$100,000 FOR A RESEARCH PROJECT TITLED, "ETHNOCOMMUNAL CONFLICT, CIVIL SOCIETY AND THE STATE"

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## Discretionary

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ADC RESEARCH INSTITUTE, *WASHINGTON, DC*

3 MONTH GRANT OF \$50,000 TOWARD DISSEMINATION OF A PUBLICATION THAT DOCUMENTS CIVIL RIGHTS AND CIVIL LIBERTIES VIOLATIONS AGAINST MUSLIM AMERICANS

ALLIANCE FOR CHILDREN AND FAMILIES, INC.,  
*MILWAUKEE, WI*

12 MONTH GRANT OF \$25,000 TOWARD SUPPORT

AMERICAN ENTERPRISE INSTITUTE FOR PUBLIC POLICY RESEARCH, *WASHINGTON, DC*

6 MONTH GRANT OF \$20,000 FOR ITS PROJECT ON THE GOVERNING STYLES OF THE PRESIDENTIAL NOMINEES

AMERICAN MUSEUM OF NATURAL HISTORY,  
*NEW YORK, NY*

6 MONTH GRANT OF \$50,000 TOWARD A CONFERENCE ON SCIENCE EDUCATION

AMERICAN PROSPECT, INC., *BOSTON, MA*

12 MONTH GRANT OF \$25,000 TOWARD A SPECIAL REPORT ON COMPREHENSIVE DEMOCRACY INITIATIVES

AMERICAN UNIVERSITY, *WASHINGTON, DC*

12 MONTH GRANT OF \$25,000 TOWARD CONVENINGS TO CONSIDER CHANGES IN THE PRESIDENTIAL PRIMARY SCHEDULE FOR FUTURE ELECTIONS

ASIAN AMERICAN LEGAL DEFENSE AND EDUCATION FUND, *NEW YORK, NY*

12 MONTH GRANT OF \$50,000 TOWARD ENCOURAGING VOTER PARTICIPATION AMONG ASIAN AMERICANS

THE ASPEN INSTITUTE, INC., *WASHINGTON, DC*

4 MONTH GRANT OF \$50,000 TOWARD A NATIONAL EDUCATION SUMMIT TO RENEW AND MOBILIZE COMMITMENT TO DATA-DRIVEN EDUCATION REFORM

THE ASPEN INSTITUTE, INC., *WASHINGTON, DC*

12 MONTH GRANT OF \$50,000 TOWARD ACTIVITIES TO STRENGTHEN AND EDUCATE THE PUBLIC ABOUT MUSLIM AMERICAN PHILANTHROPY

ARABELLA LEGACY FUND, *WASHINGTON, DC*

10 MONTH GRANT OF \$50,000 TOWARD SUPPORT OF THE FAIR ELECTIONS LEGAL NETWORK PROJECT

ASIAN AMERICANS/PACIFIC ISLANDERS IN PHILANTHROPY, *SAN FRANCISCO, CA*

12 MONTH GRANT OF \$1,000 TOWARD 2008 MEMBERSHIP SUPPORT

ASIAN PACIFIC AMERICAN LEGAL CENTER OF SOUTHERN CALIFORNIA, INC., *LOS ANGELES, CA*

5 MONTH GRANT OF \$50,000 TOWARD A CITIZENSHIP VIDEO

**ASSOCIATION OF GOVERNING BOARDS OF  
UNIVERSITIES AND COLLEGES, WASHINGTON, DC**

12 MONTH GRANT OF \$50,000 TOWARD A SYMPOSIUM  
TO DEVELOP POLICY RECOMMENDATIONS ON THE  
NATIONAL PURPOSE OF AMERICAN HIGHER EDUCATION

**THE BROOKINGS INSTITUTION, WASHINGTON, DC**

24 MONTH GRANT OF \$50,000 TOWARD RESEARCH  
AND PUBLIC EDUCATION ON THE PERFORMANCE  
OF CONGRESS

**CALIFORNIA STATE UNIVERSITY, LONG BEACH, CA**

12 MONTH GRANT OF \$50,000 FOR SUPPLEMENTAL  
FUNDING TOWARD RESEARCH EXAMINING THE RELA-  
TIONSHIP BETWEEN MEASURES OF PRESERVICE TEACHER  
PREPARATION AND STUDENT ACHIEVEMENT GAINS

**CATO INSTITUTE, WASHINGTON, DC**

7 MONTH GRANT OF \$25,000 TOWARD PROMOTING A  
BOOK ON U.S. IMMIGRATION POLICY

**CENTER FOR COMMUNITY CHANGE,  
WASHINGTON, DC**

12 MONTH GRANT OF \$25,000 TOWARD MEETINGS  
TO BUILD THE CAPACITY OF AFRICAN IMMIGRANT-  
SERVING ORGANIZATIONS

**CENTER FOR RESPONSIVE POLITICS,  
WASHINGTON, DC**

5 MONTH GRANT OF \$50,000 TOWARD A MARKETING  
AND FUNDRAISING PLAN

**COLUMBIA UNIVERSITY, NEW YORK, NY**

12 MONTH GRANT OF \$50,000 TOWARD THE 2008  
AFRICAN AMERICAN POLICY AND POLITICS SURVEY

**CORNELL UNIVERSITY, ITHACA, NY**

12 MONTH GRANT OF \$50,000 TOWARD RESEARCH ON  
THE ROLE OF LABOR IN IMMIGRANT INTEGRATION

**DEMOS: A NETWORK FOR IDEAS  
AND ACTION, LTD., NEW YORK, NY**

12 MONTH GRANT OF \$50,000 TOWARD A TOOLKIT  
FOR NONPROFIT SERVICE GROUPS TO PROMOTE CIVIC  
ENGAGEMENT

**DOWNTOWN COMMUNITY TELEVISION  
CENTER INC., NEW YORK, NY**

6 MONTH GRANT OF \$50,000 TOWARD AN ON-LINE  
VIDEO SERIES ON IMMIGRANT POLICY

**EQUAL JUSTICE SOCIETY, SAN FRANCISCO, CA**

12 MONTH GRANT OF \$50,000 TOWARD A CONFER-  
ENCE TO FOSTER MULTI-RACIAL ALLIANCES AROUND  
CIVIL RIGHTS AND IMMIGRANT RIGHTS ISSUES

**FAIRFIELD UNIVERSITY, FAIRFIELD, CT**

12 MONTH GRANT OF \$49,200 TOWARD A PROJECT TO  
DEVELOP A COMMON LANGUAGE AMONG RELIGIOUS  
TRADITIONS TO ADVANCE THE NATIONAL DEBATE ON  
IMMIGRATION REFORM

**FAIRVOTE, TAKOMA PARK, MD**

12 MONTH GRANT OF \$50,000 TOWARD A PILOT STUDY  
ON SYSTEMIC VOTER REGISTRATION AND EDUCATION  
METHODS IN HIGH SCHOOLS, COMMUNITY COLLEGES,  
AND UNIVERSITIES

**FAYETTEVILLE STATE UNIVERSITY,  
FAYETTEVILLE, NC**

12 MONTH GRANT OF \$48,300 TOWARD A PILOT  
FACULTY DEVELOPMENT PROGRAM TO IMPROVE  
UNDERGRADUATE TEACHING AND LEARNING

**FORDHAM UNIVERSITY, NEW YORK, NY**

24 MONTH GRANT OF \$50,000 TOWARD A STUDY OF  
AFRICAN IMMIGRANTS IN THE BRONX

FORDHAM UNIVERSITY, *NEW YORK, NY*

12 MONTH GRANT OF \$50,000 TOWARD A COLLABORATIVE RESEARCH PROJECT WITH THE COALITION FOR ASIAN AMERICAN CHILDREN AND FAMILIES (CACF) TO DOCUMENT ACADEMIC PERFORMANCE WITHIN THE ASIAN PACIFIC AMERICAN STUDENT POPULATION OF NEW YORK CITY PUBLIC SCHOOLS

FOUNDATION CENTER, *NEW YORK, NY*

12 MONTH GRANT OF \$40,000 TOWARD 2008 MEMBERSHIP SUPPORT

FRIENDS OF GIRLS PREPARATORY CHARTER SCHOOL OF NEW YORK, INC., *NEW YORK, NY*

10 MONTH GRANT OF \$50,000 TOWARD A CONFERENCE ON THE IMPACT OF SINGLE-SEX PUBLIC SCHOOLS IN PREPARING STUDENTS FOR HIGH SCHOOL AND COLLEGE

FUND FOR INDEPENDENCE IN JOURNALISM, *WASHINGTON, DC*

12 MONTH GRANT OF \$50,000 TOWARD SUPPORT

GRANTMAKERS CONCERNED WITH IMMIGRANTS AND REFUGEES, *SEBASTOPOL, CA*

12 MONTH GRANT OF \$5,000 TOWARD 2008 MEMBERSHIP SUPPORT

GRANTMAKERS FOR EDUCATION, *PORTLAND, OR*

12 MONTH GRANT OF \$3,000 TOWARD 2008 MEMBERSHIP SUPPORT

GRANTS MANAGERS NETWORK, *WASHINGTON, DC*

12 MONTH GRANT OF \$3,000 TOWARD 2007 MEMBERSHIP SUPPORT

GRANTS MANAGERS NETWORK, *WASHINGTON, DC*

12 MONTH GRANT OF \$4,000 TOWARD 2008 MEMBERSHIP SUPPORT

HISPANICS IN PHILANTHROPY, *SAN FRANCISCO, CA*

12 MONTH GRANT OF \$3,000 TOWARD 2008 MEMBERSHIP SUPPORT

INDEPENDENT MEDIA INSTITUTE, *SAN FRANCISCO, CA*

12 MONTH GRANT OF \$50,000 FOR ITS INTERNET-BASED PUBLIC EDUCATION EFFORTS ON IMMIGRATION ISSUES

INDEPENDENT SECTOR, *WASHINGTON, DC*

12 MONTH GRANT OF \$17,500 TOWARD 2008 MEMBERSHIP SUPPORT

JEWISH FUNDS FOR JUSTICE, *NEW YORK, NY*

12 MONTH GRANT OF \$2,500 TOWARD MEMBERSHIP SUPPORT FOR THE SOCIAL JUSTICE INFRASTRUCTURE FUNDERS AFFINITY GROUP

LEAGUE OF CONSERVATION VOTERS EDUCATION FUND, *WASHINGTON, DC*

12 MONTH GRANT OF \$50,000 TOWARD A PROJECT TO TEST NONPARTISAN VOTE-BY-MAIL AND EARLY VOTING METHODS TO INCREASE PARTICIPATION OF YOUNG VOTERS IN THE 2008 ELECTIONS

LEAGUE OF YOUNG VOTERS EDUCATION FUND, *BROOKLYN, NY*

12 MONTH GRANT OF \$50,000 FOR AN EXPERIMENT ON TEXT MESSAGES AND YOUTH VOTING

MASSACHUSETTS INSTITUTE OF TECHNOLOGY, *CAMBRIDGE, MA*

3 MONTH GRANT OF \$25,000 FOR A CONFERENCE ON THE U.S. ELECTORAL COLLEGE AND ITS IMPACT ON PRESIDENTIAL ELECTIONS

MEDIA MATTERS FOR AMERICA, *WASHINGTON, DC*

6 MONTH GRANT OF \$50,000 TOWARD ITS ANALYSIS OF THE MEDIA COVERAGE ON IMMIGRANT INTEGRATION ISSUES

**NATIONAL ACADEMY OF SCIENCES, WASHINGTON, DC**

12 MONTH GRANT OF \$50,000 TOWARD A WORKSHOP ON TRACKING STUDENT AND SCHOOL PROGRESS WITH TEST-BASED ACCOUNTABILITY SYSTEMS

**NATIONAL CENTER ON EDUCATION AND THE ECONOMY, WASHINGTON, DC**

5 MONTH GRANT OF \$50,000 TOWARD SUPPORT OF THE MULTIPLE EDUCATION PATHWAYS LEARNING EXCHANGE

**NATIONAL CIVIC LEAGUE OF COLORADO, INC., DENVER, CO**

12 MONTH GRANT OF \$25,000 TOWARD A SPECIAL ISSUE OF THE NATIONAL CIVIC REVIEW DEVOTED TO THE RELATIONSHIP BETWEEN DIVERSITY, SOCIAL CAPITAL, AND IMMIGRATION

**NATIONAL COMMITTEE FOR RESPONSIVE PHILANTHROPY, WASHINGTON, DC**

12 MONTH GRANT OF \$25,000 TOWARD 2008 MEMBERSHIP SUPPORT

**NEIGHBORHOOD FUNDERS GROUP, WASHINGTON, DC**

12 MONTH GRANT OF \$1,600 TOWARD 2006 MEMBERSHIP SUPPORT

**NEIGHBORHOOD FUNDERS GROUP, WASHINGTON, DC**

12 MONTH GRANT OF \$1,600 TOWARD 2008 MEMBERSHIP SUPPORT

**NEW LEADERS, NEW YORK, NY**

4 MONTH GRANT OF \$50,000 TOWARD THE DEVELOPMENT OF A LEARNING PLAN TO INCREASE PRINCIPAL EFFECTIVENESS AND STUDENT ACHIEVEMENT IN SECONDARY SCHOOLS

**THE NEW SCHOOL, NEW YORK, NY**

12 MONTH GRANT OF \$50,000 TOWARD A CONFERENCE ON THE EFFECTS OF GLOBALIZATION, INTERNATIONAL COLLABORATION, AND TECHNOLOGY ON HIGHER EDUCATION

**THE NEW SCHOOL, NEW YORK, NY**

12 MONTH GRANT OF \$50,000 TOWARD ITS PROJECT ON ETHNIC MEDIA COVERAGE OF IMMIGRANTS AND THEIR VIEWS ON ISSUES IN THE 2008 ELECTIONS

**NEW YORK REGIONAL ASSOCIATION OF GRANTMAKERS, INC., NEW YORK, NY**

12 MONTH GRANT OF \$24,000 TOWARD 2008 MEMBERSHIP SUPPORT

**NONPROFIT COORDINATING COMMITTEE OF NEW YORK, INC., NEW YORK, NY**

12 MONTH GRANT OF \$2,500 TOWARD 2008 MEMBERSHIP SUPPORT

**OVERSEAS VOTE FOUNDATION, ARLINGTON, VA**

12 MONTH GRANT OF \$25,000 TOWARD SUPPORT

**PACIFIC COUNCIL ON INTERNATIONAL POLICY, LOS ANGELES, CA**

12 MONTH GRANT OF \$50,000 TOWARD A BINATIONAL TASK FORCE TO MAKE POLICY RECOMMENDATIONS ON CROSS-BORDER ISSUES

**PHILANTHROPIC RESEARCH, INC., WILLIAMSBURG, VA**

12 MONTH GRANT OF \$25,000 TOWARD 2008 MEMBERSHIP SUPPORT FOR GUIDE STAR

**PHILANTHROPY ROUNDTABLE, WASHINGTON, DC**

12 MONTH GRANT OF \$10,000 TOWARD 2008 MEMBERSHIP SUPPORT

**PLOUGHSHARES FUND, *SAN FRANCISCO, CA***

12 MONTH GRANT OF \$25,000 TOWARD 2008 MEMBERSHIP SUPPORT FOR THE PEACE AND SECURITY FUNDERS GROUP

**POLITICAL RESEARCH ASSOCIATES, *SOMERVILLE, MA***

12 MONTH GRANT OF \$50,000 TOWARD A PROJECT ON DEFENDING CIVIL LIBERTIES

**PRICHARD COMMITTEE FOR ACADEMIC EXCELLENCE, *LEXINGTON, KY***

11 MONTH GRANT OF \$48,800 TOWARD IMPROVING TEACHER QUALITY IN KENTUCKY

**PROGRESSIVE STATES NETWORK, *NEW YORK, NY***

12 MONTH GRANT OF \$50,000 TOWARD IMPROVING THE QUALITY AND BREADTH OF IMMIGRATION-RELATED POLICY AT THE STATE LEVEL

**PUBLIC AGENDA FOUNDATION, INC., *NEW YORK, NY***

12 MONTH GRANT OF \$50,000 TOWARD AN ONLINE ELECTION GUIDE

**PUBLIC INTEREST PROJECTS, *NEW YORK, NY***

12 MONTH GRANT OF \$5,000 2007 MEMBERSHIP SUPPORT TOWARD ITS FUNDERS' COMMITTEE FOR CIVIC PARTICIPATION

**PUBLIC INTEREST PROJECTS, *NEW YORK, NY***

12 MONTH GRANT OF \$5,000 2008 MEMBERSHIP SUPPORT TOWARD ITS FUNDERS' COMMITTEE FOR CIVIC PARTICIPATION

**PURDUE UNIVERSITY, *LAFAYETTE, IN***

12 MONTH GRANT OF \$50,000 TOWARD SURVEY RESEARCH ON CIVIC ATTITUDES OF MEXICAN AMERICANS

**RAND CORPORATION, *SANTA MONICA, CA***

6 MONTH GRANT OF \$50,000 FOR RESEARCH PLANNING AND DATA ANALYSIS ASSISTANCE TO THE OHIO TEACHER QUALITY PARTNERSHIP

**THE RESEARCH FOUNDATION OF STATE UNIVERSITY OF NEW YORK, *ALBANY, NY***

14 MONTH GRANT OF \$50,000 TOWARD THE NEW YORK STATE TEACHER QUALITY RESEARCH CENTER

**RUTGERS, THE STATE UNIVERSITY OF NEW JERSEY, *NEW BRUNSWICK, NJ***

13 MONTH GRANT OF \$50,000 TOWARD ITS PROJECT ON SECURITY, CIVIL LIBERTIES, AND IMMIGRANT POLICY

**SOUTHERN REGIONAL COUNCIL, INC., *ATLANTA, GA***

12 MONTH GRANT OF \$50,000 TOWARD A SPECIAL EDITION OF ITS SOUTHERN STATES LEGISLATIVE AND POLICY REVIEW ON ECONOMIC, SOCIAL, AND POLITICAL ISSUES IMPACTING LATINOS AND AFRICAN AMERICANS IN THE REGION

**SPONSORS FOR EDUCATIONAL OPPORTUNITY, INC., *NEW YORK, NY***

12 MONTH GRANT OF \$10,000 TOWARD 2007 MEMBERSHIP SUPPORT

**STANFORD UNIVERSITY, *STANFORD, CA***

8 MONTH GRANT OF \$49,800 FOR AN ENGLISH-LANGUAGE LEARNER ONLINE VIDEO RESOURCE

**TANANA CHIEFS CONFERENCE, *FAIRBANKS, AK***

12 MONTH GRANT OF \$50,000 TOWARD NATIVE AMERICAN VOTER ENGAGEMENT, INCLUDING YOUTH

**TIDES CENTER, *SAN FRANCISCO, CA***

12 MONTH GRANT OF \$25,000 FOR AFRICA GRANTMAKERS AFFINITY GROUP 2008 MEMBERSHIP DUES

**TIDES FOUNDATION, *SAN FRANCISCO, CA***

12 MONTH GRANT OF \$50,000 TOWARD A FUND TO SUPPORT COORDINATED EFFORTS TO PROTECT VOTERS' RIGHTS

**TIDES FOUNDATION, *SAN FRANCISCO, CA***

12 MONTH GRANT OF \$5,000 TOWARD ITS TECHNOLOGY AFFINITY GROUP PROJECT

**UNIVERSITY OF CALIFORNIA, BERKELEY, *BERKELEY, CA***

12 MONTH GRANT OF \$50,000 FOR A MULTI-ETHNIC, MULTI-SITE STUDY OF ASIAN AMERICAN CIVIC AND POLITICAL ENGAGEMENT

**UNIVERSITY OF CHICAGO, *CHICAGO, IL***

4 MONTH GRANT OF \$29,100 FOR AN ANALYSIS TO EXPLORE THE DEVELOPMENT OF A SERIES OF LONGITUDINAL STUDIES EXAMINING READING DEVELOPMENT DURING THE MIDDLE-GRADE YEARS

**UNIVERSITY OF CHICAGO, *CHICAGO, IL***

12 MONTH GRANT OF \$50,000 FOR DEVELOPING A PLAN TO SUPPORT THE DESIGN AND DEVELOPMENT OF THE UNIVERSITY OF CHICAGO, URBAN EDUCATION INSTITUTE

**UNIVERSITY OF MASSACHUSETTS, BOSTON, *BOSTON, MA***

6 MONTH GRANT OF \$50,000 FOR A MEETING TO CONSIDER STRATEGIES FOR IMPROVING PATHWAYS TO STUDENTS' SUCCESS IN COLLEGE

**UNIVERSITY OF MIAMI, *CORAL GABLES, FL***

12 MONTH GRANT OF \$50,000 FOR RESEARCH AND CURRICULUM DEVELOPMENT TO RAISE ENGLISH-LANGUAGE LEARNER (ELL) ACHIEVEMENT LEVELS

**UNIVERSITY OF MICHIGAN, *ANN ARBOR, MI***

12 MONTH GRANT OF \$50,000 TOWARD ITS 2008 NATIONAL POLITICS STUDY

**UNIVERSITY OF MINNESOTA, *ST. PAUL, MN***

12 MONTH GRANT OF \$40,000 TOWARD A MEETING TO CONSIDER STRATEGIES FOR IMPROVING PATHWAYS TO STUDENTS' SUCCESS IN COLLEGE

**UNIVERSITY OF SOUTHERN CALIFORNIA, *LOS ANGELES, CA***

13 MONTH GRANT OF \$50,000 TOWARD A WORKSHOP ON AMERICAN MUSLIM CIVIC ENGAGEMENT AND LEADERSHIP

**UNIVERSITY OF WISCONSIN, MADISON, *MADISON, WI***

11 MONTH GRANT OF \$50,000 TOWARD A STUDY ON FACTORS INFLUENCING CIVIC ENGAGEMENT IN HIGH SCHOOLS

**UNIVERSITY OF WISCONSIN, MADISON, *MADISON, WI***

3 MONTH GRANT OF \$50,000 FOR DEVELOPMENT OF A PLAN FOR ACCELERATING RESOURCES MANAGEMENT IN URBAN DISTRICTS NATIONALLY FOR IMPROVED STUDENT ACHIEVEMENT

**UNIVERSITY OF WISCONSIN, MADISON, *MADISON, WI***

8 MONTH GRANT OF \$50,000 TOWARD AN EDUCATION AND TECHNICAL ASSISTANCE INITIATIVE FOR STATE EXECUTIVES INVOLVED IN VOTING AND ELECTIONS

# External Affairs

A crucial component of Andrew Carnegie's mission for the foundation, the diffusion of knowledge is central to the Dissemination Program, which focuses on increasing the impact of grantmaking with communication training and support of grantees as well as application of modern media tools to the advancement of Corporation sponsored scholarship and research.

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## Cross-Cutting Initiatives

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### AMERICAN UNIVERSITY IN CAIRO, *NEW YORK, NY*

FOR A JOURNALISM SUMMER TRAINING PROGRAM ON THE MIDDLE EAST FOR STUDENTS IN SCHOOLS SUPPORTED BY THE CARNEGIE/KNIGHT INITIATIVE ON THE FUTURE OF JOURNALISM EDUCATION.

24 MONTHS, \$199,800.

### CENTER FOR INDEPENDENT MEDIA, *WASHINGTON, DC*

FOR EXPANDING ITS COVERAGE OF IMMIGRATION ISSUES. 24 MONTHS, \$100,000.

### GREATER WASHINGTON EDUCATIONAL TELECOMMUNICATIONS ASSOCIATION, INC., *ARLINGTON, VA*

TOWARD THE FOREIGN NEWS REPORTING OF THE NEWSHOUR. 36 MONTHS, \$500,000.

### INTERNATIONAL CENTER FOR JOURNALISTS INC., *WASHINGTON, DC*

FOR A JOURNALISM PROGRAM LINKING REPORTERS IN THE MIDDLE EAST WITH AMERICAN REPORTERS FOR BETTER UNDERSTANDING OF ISLAMIC ISSUES FROM BOTH PERSPECTIVES. 18 MONTHS, \$228,200.

### NATIONAL PUBLIC RADIO, INC., *WASHINGTON, DC*

TOWARD THE IN-DEPTH COVERAGE OF THE ROLE OF ISLAM IN THE WORLD TODAY. 24 MONTHS, \$400,000.

### THE NEW PRESS INC., *NEW YORK, NY*

TOWARD SUPPORT OF THREE BOOKS THAT EXPLORE THE IMPORTANT NEXUS OF EDUCATIONAL AND ECONOMIC OPPORTUNITY, WITH SPECIAL FOCUS ON THE IMMIGRANT EXPERIENCE. 24 MONTHS, \$150,000.

### PUNDIT PRODUCTIONS INC., *WASHINGTON, DC*

TOWARD DEEPENING AND EXPANDING ITS INVESTIGATIVE AND ANALYTICAL REPORTING ON THE IMMIGRATION DEBATE AND ELECTION ISSUES.

24 MONTHS, \$200,000.

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## Dissemination

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### BOSTON CRITIC INC., *SOMERVILLE, MA*

FOR FEATURES AND ESSAYS ON AREAS OF INTERNATIONAL AND NATIONAL CONCERN. 24 MONTHS, \$150,000.

### THE BROOKINGS INSTITUTION, *WASHINGTON, DC*

TOWARD ENGAGING PRESIDENTIAL CANDIDATES AND THE PUBLIC IN SUBSTANTIVE FOREIGN POLICY DEBATES. 11 MONTHS, \$125,000.

### CARNEGIE CORPORATION OF NEW YORK, *NEW YORK, NY*

FOR PROGRAM DISSEMINATION OF THE CORPORATION'S WORK. 12 MONTHS, \$2,000,000.

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## Journalism Initiative

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### ARIZONA STATE UNIVERSITY, *TEMPE, AZ*

TOWARD EXPANDING THE NEWS21 NETWORK OF UNIVERSITIES PROVIDING INNOVATIVE, HANDS-ON JOURNALISM EDUCATION. 36 MONTHS, \$2,625,000.

### ARIZONA STATE UNIVERSITY FOUNDATION, *TEMPE, AZ*

TOWARD CURRICULUM ENRICHMENT.  
24 MONTHS, \$250,000.

### COLUMBIA UNIVERSITY, *NEW YORK, NY*

TOWARD CURRICULUM ENRICHMENT.  
36 MONTHS, \$375,000.

### HARVARD UNIVERSITY, *CAMBRIDGE, MA*

FOR RESEARCH AND LEADERSHIP OF CARNEGIE KNIGHT TASK FORCE ON JOURNALISM.  
36 MONTHS, \$450,000.

### HOWARD UNIVERSITY, *WASHINGTON, DC*

FOR THE DEVELOPMENT OF A JOURNALISM GRADUATE STUDIES PROGRAM. 12 MONTHS, \$99,600.

### NORTHWESTERN UNIVERSITY, *EVANSTON, IL*

TOWARD CURRICULUM ENRICHMENT.  
36 MONTHS, \$375,000.

### UNIVERSITY OF CALIFORNIA, *BERKELEY, BERKELEY, CA*

TOWARD CURRICULUM ENRICHMENT.  
36 MONTHS, \$375,000.

### UNIVERSITY OF NEBRASKA, *LINCOLN, LINCOLN, NE*

TOWARD CURRICULUM ENRICHMENT.  
24 MONTHS, \$250,000.

### UNIVERSITY OF NORTH CAROLINA AT CHAPEL HILL, *CHAPEL HILL, NC*

TOWARD CURRICULUM ENRICHMENT.  
24 MONTHS, \$250,000.

### UNIVERSITY OF SOUTHERN CALIFORNIA, *LOS ANGELES, CA*

TOWARD CURRICULUM ENRICHMENT.  
36 MONTHS, \$375,000.

### ABC NEWS SUMMER INSTITUTE

3 MONTH GRANT OF \$7,500 EACH TO THE FOLLOWING PARTICIPANTS AS CARNEGIE FELLOWS IN THE 2008 ABC SUMMER INSTITUTE:

MEGAN CHUCHMACH, *GRADUATE SCHOOL OF JOURNALISM, COLUMBIA UNIVERSITY*

KYLE GASSIOTT, *UNIVERSITY OF IOWA SCHOOL OF JOURNALISM*

BROOKS JAROSZ, *UNIVERSITY OF OHIO SCHOOL OF JOURNALISM*

MATTHEW ZIMMERMAN, *UNIVERSITY OF MISSOURI SCHOOL OF JOURNALISM*

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## Discretionary

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### ARAB COMMUNITY CENTER FOR ECONOMIC AND SOCIAL SERVICES, *DEARBORN, MI*

12 MONTH GRANT OF \$25,000 TOWARD SUPPORT

### THE BROOKINGS INSTITUTION, *WASHINGTON, DC*

12 MONTH GRANT OF \$24,900 TOWARD SUPPORT OF AN ONLINE COMMUNITY FOR U.S.-MUSLIM DIALOGUE

### THE CENTER FOR INDEPENDENT DOCUMENTARY, INC., *SHARON, MA*

12 MONTH GRANT OF \$25,000 TOWARD A DOCUMENTARY ON THE LIFE AND WORK OF ANTHROPOLOGIST MELVILLE J. HERSKOVITS

COMMUNITY RENEWAL SOCIETY, *CHICAGO, IL*

12 MONTH GRANT OF \$50,000 TOWARD COVERAGE BY THE CHICAGO REPORTER OF IMMIGRANT CIVIC ENGAGEMENT ISSUES

DUKE UNIVERSITY, *DURHAM, NC*

24 MONTH GRANT OF \$25,000 TOWARD A PROJECT ON ADVANCING AND DIFFUSING KNOWLEDGE ON MUSLIM AMERICANS

EDUCATION WRITERS ASSOCIATION,  
*WASHINGTON, DC*

20 MONTH GRANT OF \$15,000 TOWARD A SERIES OF BRIEFINGS ON EDUCATION ISSUES WITH THE 2008 PRESIDENTIAL CANDIDATES

FUND FOR THE CITY OF NEW YORK, INC.,  
*NEW YORK, NY*

12 MONTH GRANT OF \$48,000 FOR COVERAGE OF WOMEN AND THE RULE OF LAW IN AFRICA, AND OF WOMEN IN ISLAM IN THE UNITED STATES AND ACROSS THE WORLD

GRADUATE THEOLOGICAL UNION, *BERKELEY, CA*

12 MONTH GRANT OF \$25,000 FOR A TWO-DAY WORKSHOP FOCUSING ON ISLAMIC COMMUNICATIONS CAPACITY BUILDING

HARVARD UNIVERSITY, *CAMBRIDGE, MA*

12 MONTH GRANT OF \$50,000 TOWARD THE ESTABLISHMENT OF A PROGRAM THAT RECOGNIZES JOURNALISTIC INDEPENDENCE AND HONORS THE LIFE OF I.F. STONE

INTERNEWS NETWORK, *ARCATA, CA*

8 MONTH GRANT OF \$49,300 FOR SUPPORTING JOURNALISTS ON THE PAKISTAN-AFGHANISTAN BORDER

JOHNS HOPKINS UNIVERSITY, *BALTIMORE, MD*

12 MONTH GRANT OF \$50,000 TOWARD INTENSIVE TRAINING OF U.S. NEWS EDITORS ON ISSUES FACING NORTH AND SOUTH KOREA

JOHNS HOPKINS UNIVERSITY, *BALTIMORE, MD*

12 MONTH GRANT OF \$50,000 TOWARD INTENSIVE TRAINING OF U.S. NEWS EDITORS ON ISSUES FACING TURKEY, INCLUDING THE ROLE OF ISLAM IN CONTEMPORARY TURKEY

LATINO ECONOMIC DEVELOPMENT CORPORATION  
OF WASHINGTON, DC, *WASHINGTON, DC*

9 MONTH GRANT OF \$10,000 FOR A SERIES OF MEDIA AND COMMUNICATIONS TRAINING WORKSHOPS FOR LEADERS INVOLVED IN IMMIGRATION ISSUES

LOYOLA UNIVERSITY NEW ORLEANS,  
*NEW ORLEANS, LA*

12 MONTH GRANT OF \$25,000 FOR A CONFERENCE ON MIGRATION AND INTEGRATION OF IMMIGRANTS WITH A SPECIAL FOCUS ON MIGRATION ISSUES FACING THE GULF SOUTH SINCE HURRICANE KATRINA

MASSACHUSETTS IMMIGRANT & REFUGEE  
ADVOCACY COALITION, *BOSTON, MA*

12 MONTH GRANT OF \$50,000 TOWARD A PROJECT THAT WILL STRENGTHEN A LOCAL, REGIONAL AND NATIONAL CAMPAIGN TO BUILD A PRO-IMMIGRANT WEB 2.0

NUEVA ESPERANZA, *PHILADELPHIA, PA*

12 MONTH GRANT OF \$25,000 TOWARD MOBILIZING LATINO-LED CHURCHES IN PROMOTING CIVIC ENGAGEMENT OF IMMIGRANTS

RELIGION NEWSWRITERS FOUNDATION,  
*WESTERVILLE, OH*

12 MONTH GRANT OF \$50,000 TOWARD A SERIES  
OF RELIGION LINK NEWS RESOURCE EDITIONS FOR  
JOURNALISTS ON TOPICS RELATED TO ISLAM

RHODE ISLAND PUBLIC RADIO, *PROVIDENCE, RI*

12 MONTH GRANT OF \$25,000 TOWARD A SERIES OF  
NEWS STORIES ON HOW THE IMMIGRANT POPULATION  
IMPACTS LIFE IN RHODE ISLAND

VISIONS OF A BETTER WORLD FOUNDATION,  
*SUDBURY, MA*

12 MONTH GRANT OF \$22,400 TOWARD TRAVEL  
FOR PARTICIPANTS IN AN INTERNATIONAL CONFER-  
ENCE HONORING JOURNALISTS WHO HAVE CREATED  
OUTSTANDING MEDIA WORK SUPPORTING POSITIVE  
SOCIAL CHANGE.

VOICES OF SEPTEMBER 11TH, *NEW CANAAN, CT*

12 MONTH GRANT OF \$25,000 TOWARD SUPPORT

# 21st Century Fund/Hurricane Katrina Relief

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RECOVERY SCHOOL DISTRICT, *NEW ORLEANS, LA*

12 MONTH GRANT OF \$275,000 TOWARD THE HIGH  
SCHOOL REDESIGN PROJECT IN NEW ORLEANS

# Special Opportunities Fund

## AMERICAN BAR ASSOCIATION FUND FOR JUSTICE AND EDUCATION, *CHICAGO, IL*

TOWARD A CONVENING ON INTERNATIONAL RULE OF LAW. 12 MONTHS, \$100,000.

## THE ASPEN INSTITUTE, INC., *WASHINGTON, DC*

TOWARD ONGOING PUBLIC EDUCATION AROUND THE PUBLIC DISCOURSE AND IMPLEMENTATION OF THE RECOMMENDATIONS OF THE 9/11 COMMISSION. 24 MONTHS, \$250,000.

## CARNEGIE COUNCIL FOR ETHICS IN INTERNATIONAL AFFAIRS, *NEW YORK, NY*

TOWARD DEVELOPING THE CARNEGIE ETHICS STUDIO PROJECT. 24 MONTHS, \$500,700.

## COALITION FOR DC REPRESENTATION EDUCATION FUND, *WASHINGTON, DC*

TOWARD SUPPORT. 24 MONTHS, \$75,000.

## FISK UNIVERSITY, *NASHVILLE, TN*

FOR INSTITUTIONAL CAPACITY-BUILDING, INCLUDING FACULTY SUPPORT. 24 MONTHS, \$500,000.

## GLOBAL CENTER, 220 *HAFNARFJORDUR, ICELAND*

ONE-TIME GRANT TOWARD RESEARCH, ANALYSIS AND TRAINING ON WATER-RELATED SECURITY AND HUMANITARIAN CHALLENGES TO SOUTH ASIA POSED BY MELTING HIMALAYA GLACIERS. 24 MONTHS, \$500,000

## INSTITUTE ON THE HOLOCAUST AND GENOCIDE, *JERUSALEM, ISRAEL*

TOWARD A WEB SITE DESIGNED TO FOCUS AND TRACK RESPONSES ON GENOCIDE IN THE WORLD. 36 MONTHS, \$300,000.

## INTERNATIONAL RESCUE COMMITTEE, INC., *NEW YORK, NY*

TOWARD SUPPORT OF HUMAN RIGHTS PROGRAMMING. 24 MONTHS, \$250,000.

## LINCOLN CENTER FOR THE PERFORMING ARTS, INC., *NEW YORK, NY*

TOWARD SUPPORT OF ITS EDUCATIONAL PROGRAMS. 24 MONTHS, \$250,000.

## METROPOLITAN OPERA ASSOCIATION, INC., *NEW YORK, NY*

TOWARD A MODEL PROGRAM PROVIDING OPERA IN THE SCHOOLS. 12 MONTHS, \$125,000.

## NATIONAL CENTER ON ADDICTION AND SUBSTANCE ABUSE AT COLUMBIA UNIVERSITY, *NEW YORK, NY*

TOWARD A NATIONAL ASSESSMENT OF SUBSTANCE ABUSE AND DEPENDENCE IN AMERICAN HIGH SCHOOLS. 12 MONTHS, \$150,000.

## NATIONAL URBAN LEAGUE, INC., *NEW YORK, NY*

TOWARD PRODUCTION OF EDUCATIONAL MATERIALS FOR A DOCUMENTARY ON WHITNEY YOUNG. 12 MONTHS, \$100,000.

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## Discretionary

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## ARIZONA STATE UNIVERSITY, *TEMPE, AZ*

12 MONTH GRANT OF \$50,000 TOWARD A PROJECT TO DEVELOP AN ONLINE, INTERACTIVE CIVICS EDUCATION CURRICULUM FOR MIDDLE SCHOOL STUDENTS

**BROOKLYN ACADEMY OF MUSIC, INC.,  
BROOKLYN, NY**

12 MONTH GRANT OF \$25,000 TOWARD AN ARTS FESTIVAL AND CONFERENCE ON PROMOTING DIALOGUE BETWEEN MUSLIM AND WESTERN SOCIETIES

**BROWN UNIVERSITY, PROVIDENCE, RI**

12 MONTH GRANT OF \$25,000 FOR A PROJECT ON THE CULTURAL IMPACT OF MIGRATION

**CENTRAL EUROPEAN UNIVERSITY,  
BUDAPEST, HUNGARY**

12 MONTH GRANT OF \$50,000 TOWARD A CONFERENCE ON EASTERN CHRISTIANITY

**CLAREMONT GRADUATE UNIVERSITY,  
CLAREMONT, CA**

12 MONTH GRANT OF \$50,000 TOWARD ITS EFFORTS TO NARROW THE EDUCATIONAL ACHIEVEMENT GAP

**COLUMBIA UNIVERSITY, NEW YORK, NY**

36 MONTH GRANT OF \$34,600 FOR THE PRESERVATION AND IMPROVED ACCESSIBILITY TO THE PAPERS OF DAVID A. HAMBURG

**HENRY L. STIMSON CENTER, WASHINGTON, DC**

3 MONTH GRANT OF \$5,000 TOWARD ITS PROJECT ON THE RULE OF LAW FOR THE OCEANS

**INTERNATIONAL LONGEVITY CENTER-USA, LTD.,  
NEW YORK, NY**

12 MONTH GRANT OF \$25,000 TOWARD SUPPORT

**NEAR EAST FOUNDATION, NEW YORK, NY**

12 MONTH GRANT OF \$50,000 TOWARD INSTITUTIONAL STRENGTHENING

**THE NEW PRESS INC., NEW YORK, NY**

7 MONTH GRANT OF \$30,000 FOR THE PLANNING PHASE OF A PUBLISHING PROGRAM ON ISLAM/MUSLIM STUDIES

**RABBI MARC H. TANENBAUM FOUNDATION, INC.,  
NEW YORK, NY**

5 MONTH GRANT OF \$25,000 TOWARD A RETREAT ON THE ROLE OF RELIGIOUS PEACEMAKERS IN CONFLICT RESOLUTION

**SOCIETY FOR THE PRESERVATION OF PHYSICIAN  
ASSISTANT HISTORY, INC., ALEXANDRIA, VA**

8 MONTH GRANT OF \$5,000 A ONE-TIME ONLY GRANT TOWARD THE PRESERVATION OF DOCUMENTS RELATED TO DR. EUGENE STEAD'S APPROACHES TO TRAINING PHYSICIAN ASSISTANTS

**TEACHERS COLLEGE, COLUMBIA UNIVERSITY,  
NEW YORK, NY**

6 MONTH GRANT OF \$50,000 TOWARD AN ONLINE DIGITAL ARCHIVE OF THE OPEN MIND, A LONG-RUNNING TELEVISION INTERVIEW BROADCAST

**TOYNBEE PRIZE FOUNDATION, INC.,  
NEWTON CENTER, MA**

12 MONTH GRANT OF \$25,000 TOWARD A CONFERENCE ON GLOBAL ENERGY TRANSITIONS

**UNIVERSITY OF CHICAGO, CHICAGO, IL**

24 MONTH GRANT OF \$50,000 TOWARD RESEARCH ON PHILANTHROPY AND EDUCATIONAL REFORM IN CHICAGO

**UNIVERSITY OF MICHIGAN, ANN ARBOR, MI**

5 MONTH GRANT OF \$25,000 TOWARD THE PURPOSE OF EXPLORING COLLABORATIONS WITH EDUCATION PARTNERS IN SOUTH AFRICA AND GHANA

# Special Initiatives

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AMERICAN LIBRARY ASSOCIATION,  
*WASHINGTON, DC*

TOWARD THE CREATION OF THE ANNUAL CARNEGIE  
NEW YORK TIMES LIBRARIAN AWARDS PROGRAM  
HONORING EXEMPLARY PERFORMANCE BY PUBLIC AND  
ACADEMIC LIBRARIANS. 58 MONTHS, \$489,200.

# Leadership Initiative

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## SYRACUSE UNIVERSITY, *SYRACUSE, NY*

12 MONTH GRANT OF \$500,000 ACADEMIC  
LEADERSHIP AWARD IN RECOGNITION OF SYRACUSE  
UNIVERSITY CHANCELLOR AND PRESIDENT  
NANCY CANTOR'S OUTSTANDING ACADEMIC AND  
INSTITUTIONAL LEADERSHIP

## UNIVERSITY OF CALIFORNIA, BERKELEY, *BERKELEY, CA*

12 MONTH GRANT OF \$500,000 ACADEMIC  
LEADERSHIP AWARD IN RECOGNITION OF  
UNIVERSITY OF CALIFORNIA, BERKELEY  
CHANCELLOR ROBERT J. BIRGENEAU'S OUTSTANDING  
ACADEMIC AND INSTITUTIONAL LEADERSHIP

# Anonymous \$30 Million in Grants to Cultural and Social Service Institutions in New York City\*

## Arts and Cultural Organizations

52ND STREET PROJECT, INC., \$75,000	ARTHUR AVILES TYPICAL THEATRE, \$10,000
651 ARTS, \$25,000	ARTISTS SPACE, INC., \$25,000
AARON DAVIS HALL, INC., \$100,000	ARTS CONNECTION, \$125,000
ABINGDON THEATRE COMPANY, \$10,000	ASIAN AMERICAN ARTS ALLIANCE, \$25,000
ACADEMY OF AMERICAN POETS, INC., \$10,000	ATLANTIC THEATER COMPANY, \$75,000
AIA CENTER FOR ARCHITECTURE, \$10,000	BALLET HISPANICO OF NEW YORK, \$100,000
ALLEY POND ENVIRONMENTAL CENTER, INC., \$25,000	BALLET TECH FOUNDATION, INC., \$25,000
ALLIANCE FOR THE ARTS, INC., \$100,000	BANG ON A CAN, \$25,000
ALLIANCE OF RESIDENT THEATRES, \$150,000	BARGEMUSIC, LTD., \$75,000
ALVIN AILEY DANCE FOUNDATION, \$100,000	BARYSHNIKOV DANCE FOUNDATION, \$75,000
AMAS MUSICAL THEATRE, INC., \$10,000	BATOTO YETU INC., \$10,000
AMERICAN BALLROOM THEATER COMPANY, INC., \$75,000	BAYSIDE HISTORICAL SOCIETY, \$10,000
AMERICAN FOLK ART MUSEUM, \$75,000	BILL T. JONES/ARNIE ZANE DANCE COMPANY, \$75,000
AMERICAN JEWISH HISTORICAL SOCIETY, \$25,000	BILLIE HOLIDAY THEATRE INCORPORATED, \$25,000
AMERICAN MUSEUM OF THE MOVING IMAGE, \$125,000	BLOOMINGDALE SCHOOL OF MUSIC INC., \$25,000
AMERICAN MUSIC CENTER, INC., \$100,000	BOROUGH OF MANHATTAN COMMUNITY COLLEGE PERFORMING ARTS CENTER, INC., \$50,000
AMERICAN PLACE THEATRE, INC., \$10,000	BRONX ARTS ENSEMBLE, INC., \$25,000
AMERICAN SYMPHONY ORCHESTRA LEAGUE, \$50,000	BRONX COUNCIL ON THE ARTS, INC., \$100,000
AMIGOS DEL MUSEO DEL BARRIO, \$125,000	BRONX COUNTY HISTORICAL SOCIETY, \$10,000
ANTHOLOGY FILM ARCHIVES, \$25,000	BRONX MUSEUM OF THE ARTS, \$75,000
APEXART, \$10,000	BRONX RIVER ART CENTER, INC., \$25,000
APOLLO THEATER FOUNDATION, INC., \$150,000	BROOKLYN ACADEMY OF MUSIC, INC., \$150,000
ART EDUCATION FOR THE BLIND INC., \$10,000	BROOKLYN ARTS COUNCIL, \$100,000
ART IN GENERAL, INC., \$25,000	BROOKLYN ARTS EXCHANGE, INC., \$25,000
ART STUDENTS LEAGUE OF NEW YORK, \$25,000	BROOKLYN BALLET, \$10,000
	BROOKLYN BOTANIC GARDEN CORPORATION, \$150,000
	BROOKLYN CENTER FOR THE PERFORMING ARTS, \$50,000

Amounts shown represent the first installment of a 2 year commitment to each organization.

\* These two-year grants are designed to help each of the awardees build their organizational capacity and achieve long-term development goals. More than \$30 million is being awarded for this grant term. The second installments of the grants, also totaling \$30 million, will be awarded in Spring 2009.

BROOKLYN CHILDREN'S MUSEUM, \$150,000  
 BROOKLYN CONSERVATORY OF MUSIC, \$50,000  
 BROOKLYN CONSERVATORY OF MUSIC, \$150,000  
 BUILDERS ASSOCIATION INC., \$10,000  
 BROOKLYN HISTORICAL SOCIETY, \$50,000  
 BROOKLYN INFORMATION &  
 CULTURE, INC., \$25,000  
 BROOKLYN MUSEUM OF ART, \$150,000  
 BROOKLYN PHILHARMONIC SYMPHONY  
 ORCHESTRA, INC., \$100,000  
 BROOKLYN YOUTH CHORUS  
 ACADEMY, INC., \$50,000  
 CAREER TRANSITION FOR DANCERS, INC., \$10,000  
 CARIBBEAN CULTURAL CENTER, \$25,000  
 CENTER FOR ARTS EDUCATION INC., \$25,000  
 CENTER FOR BOOK ARTS, \$10,000  
 CENTER FOR JEWISH HISTORY, INC., \$25,000  
 CENTER FOR TRADITIONAL  
 MUSIC AND DANCE, INC., \$50,000  
 CHAMBER MUSIC AMERICA, INC., \$50,000  
 CHASHAMA, INC., \$10,000  
 CHECKERBOARD FOUNDATION, INC., \$10,000  
 CHERRY LANE THEATRE, \$50,000  
 CHILDREN'S ART CARNIVAL, \$10,000  
 CHILDREN'S MUSEUM OF THE ARTS, INC., \$25,000  
 CHILDREN'S MUSEUM OF MANHATTAN, \$75,000  
 CHINESE AMERICAN ARTS COUNCIL INC., \$10,000  
 CITY CENTER 55<sup>TH</sup> STREET THEATER  
 FOUNDATION, INC , \$125,000  
 CITY LIGHTS YOUTH THEATRE INC., \$50,000  
 CITY LORE, INC., \$50,000  
 CITY PARKS FOUNDATION, \$100,000  
 CITYARTS, INC., \$10,000  
 CLASSICAL STAGE COMPANY, \$25,000  
 CLASSICAL THEATRE OF HARLEM INC., \$25,000  
 CLUBBED THUMB INC., \$10,000

COLLEGE OF STATEN ISLAND  
 CENTER FOR THE PERFORMING ARTS, \$25,000  
 COLONIAL FARMHOUSE RESTORATION  
 SOCIETY OF BELLEROSE, INC.  
 D/B/A QUEENS COUNTY FARM MUSEUM, \$25,000  
 CONEY ISLAND USA, \$25,000  
 COOL CULTURE INC., \$10,000  
 COOPER HEWITT MUSEUM, \$50,000  
 COUNCIL ON THE ARTS &  
 HUMANITIES FOR STATEN ISLAND, \$100,000  
 CREATIVE TIME, INC., \$50,000  
 CULTURE PROJECT, \$25,000  
 DANCE NEW AMSTERDAM, \$50,000  
 DANCE THEATER WORKSHOP, INC., \$125,000  
 DANCE THEATRE OF HARLEM, INC., \$100,000  
 DANCE/NYC, \$25,000  
 DANCEWAVE, INC., \$25,000  
 DANCING IN THE STREETS, INC., \$25,000  
 DANSPACE PROJECT, INC., \$25,000  
 DIA CENTER FOR THE ARTS  
 (DIA ART FOUNDATION), \$75,000  
 DIEU DONNE PAPER MILL INC., \$25,000  
 DISCALCED, INC. (MARK MORRIS DANCE  
 COMPANY) \$125,000  
 DIXON PLACE, \$25,000  
 DOING ART TOGETHER INC., \$25,000  
 DOWNTOWN COMMUNITY TELEVISION  
 CENTER INC., \$50,000  
 THE DRAMA LEAGUE, \$25,000  
 THE DRAWING CENTER, INC., \$75,000  
 DREAMYARD DRAMA PROJECT, INC., \$25,000  
 ELDERS SHARE THE ARTS, \$25,000  
 ELIZABETH FOUNDATION FOR THE ARTS, \$75,000  
 EN FOCO, INC., \$10,000  
 ENSEMBLE STUDIO THEATRE, INC., \$50,000  
 EPIC THEATRE ENSEMBLE, \$50,000  
 ETHEL'S FOUNDATION FOR THE ARTS, \$10,000

EXIT ART, \$10,000	IRISH REPERTORY THEATRE
THE FIELD, \$10,000	COMPANY, INC., \$50,000
FIND YOUR VOICE, INC.	IRONDALE PRODUCTIONS, INC., \$10,000
D/B/A STAR FISH THEATREWORKS, INC., \$25,000	ISAMU NOGUCHI FOUNDATION AND
FLAMENCO LATINO, \$10,000	GARDEN MUSEUM, \$100,000
FLEA THEATRE, \$25,000	JACQUES MARCHAIS CENTER OF
FLUSHING COUNCIL ON CULTURE	TIBETAN ART, \$25,000
AND THE ARTS, INC., \$100,000	JAMAICA CENTER FOR ARTS AND
FLUX FACTORY INC., \$10,000	LEARNING, INC., \$75,000
THE FOUNDRY THEATRE \$10,000	JAZZ AT LINCOLN CENTER INC., \$150,000
FRANK SILVERA WRITERS WORKSHOP	JAZZMOBILE, INC., \$25,000
FOUNDATION, INC., \$10,000	JEWISH CHILDREN'S MUSEUM, \$50,000
FRIENDS OF MATERIALS FOR THE ARTS, \$50,000	JOHN A. NOBLE COLLECTION, \$25,000
GHETTO FILM SCHOOL INC., \$50,000	JOSE LIMON DANCE FOUNDATION, \$50,000
H.T. CHEN DANCE COMPANY, INC., \$50,000	JOYCE THEATER FOUNDATION, INC., \$150,000
HAELAKALA (THE KITCHEN), \$25,000	KAUFMAN CENTER, \$25,000
HANDS ON SIGN INTERPRETED	KENTLER INTERNATIONAL
PERFORMANCES, INC., \$25,000	DRAWING SPACE, \$10,000
HARLEM ARTS ALLIANCE, \$25,000	KING MANOR ASSOCIATION OF
HARLEM SCHOOL OF THE ARTS, \$100,000	LONG ISLAND, INC., \$10,000
HARLEM TEXTILE WORKS LTD., \$25,000	LA MAMA EXPERIMENTAL
HARVESTWORKS, INC., \$10,000	THEATRE CLUB, INC., \$75,000
HEART OF BROOKLYN CULTURAL	LABYRINTH THEATER COMPANY, \$25,000
INSTITUTIONS, INC., \$25,000	LARK THEATRE COMPANY INC., \$10,000
HERE ARTS CENTER, \$50,000	LEHMAN COLLEGE CENTER FOR THE
HIGH 5 TICKETS TO THE ARTS, INC., \$50,000	PERFORMING ARTS, INC., \$75,000
HIGHBRIDGE VOICES CORPORATION, \$10,000	LOUIS ARMSTRONG HOUSE & ARCHIVES, \$25,000
HISTORIC HOUSE TRUST OF	LOWER EAST SIDE PRINTSHOP, INC., \$25,000
NEW YORK CITY, INC., \$100,000	LOWER EAST SIDE TENEMENT MUSEUM, \$50,000
HOSPITAL AUDIENCES, INC., \$100,000	LOWER MANHATTAN CULTURAL
HOSTOS COMMUNITY FOR	COUNCIL, INC., \$100,000
ARTS AND CULTURE, \$50,000	MA-YI FILIPINO THEATRE
ICE THEATRE OF NEW YORK, \$25,000	ENSEMBLE INC., \$10,000
IFETAYO CULTURAL ARTS FACILITY, INC., \$25,000	MABOU MINES DEVELOPMENT
INTERNATIONAL ARTS RELATIONS, INC.	FOUNDATION, INC., \$25,000
(INTAR), \$50,000	MANHATTAN CLASS COMPANY, INC., \$10,000
INTERNATIONAL PRINT CENTER	MANHATTAN SCHOOL OF MUSIC, \$100,000
NEW YORK, \$25,000	MANHATTAN THEATRE CLUB, INC., \$100,000

MARIACHI ACADEMY, \$10,000  
MARQUIS STUDIOS LTD., \$10,000  
MARTHA GRAHAM CENTER OF  
CONTEMPORARY DANCE, INC., \$75,000  
MEET THE COMPOSER, INC., \$25,000  
MERCE CUNNINGHAM DANCE COMPANY, \$75,000  
MIDORI FOUNDATION, INC., \$25,000  
MIND-BUILDERS CREATIVE ARTS  
CO., INC., \$25,000  
MINT THEATER COMPANY INC., \$25,000  
MOVING IMAGE/FILM FORUM, \$50,000  
MUSEUM FOR AFRICAN ART, \$75,000  
MUSEUM OF ARTS AND DESIGN, \$100,000  
MUSEUM OF CHINESE IN THE  
AMERICAS, \$100,000  
MUSEUM OF JEWISH HERITAGE—LIVING  
MEMORIAL TO THE HOLOCAUST, \$100,000  
MUSEUM OF THE AMERICAN INDIAN, \$50,000  
MUSEUM OF THE CITY OF NEW YORK, \$125,000  
MUSIC OUTREACH—LEARNING THROUGH  
MUSIC, INC., \$75,000  
MUSICA DE CAMARA, \$10,000  
NATIONAL CHORAL COUNCIL, INC., \$25,000  
NATIONAL DANCE INSTITUTE, INC., \$75,000  
NEGRO ENSEMBLE COMPANY, INC., \$10,000  
NEW 42ND STREET, INC. / NEW VICTORY  
THEATER, \$125,000  
NEW DRAMATISTS, INC., \$25,000  
NEW FEDERAL THEATRE, INC., \$25,000  
NEW MUSEUM OF CONTEMPORARY ART, \$150,000  
NEW YORK CHINESE CULTURAL  
CENTER, INC., \$25,000  
NEW YORK FOUNDATION FOR  
ARCHITECTURE, INC., \$10,000  
NEW YORK FOUNDATION  
FOR THE ARTS, INC., \$100,000  
NEW YORK HALL OF SCIENCE, \$100,000  
NEW YORK HISTORICAL SOCIETY, \$50,000

NEW YORK SHAKESPEARE FESTIVAL  
(PUBLIC THEATER), \$100,000  
NEW YORK STUDIO SCHOOL OF DRAWING  
PAINTING & SCULPTURE, INC., \$25,000  
NEW YORK THEATRE WORKSHOP, INC., \$25,000  
NEW YORK YOUTH SYMPHONY, INC., \$25,000  
NUYORICAN POETS CAFE, INC., \$25,000  
NYC PERFORMING ARTS SPACES,  
D/B/A EXPLORING METROPOLIS, INC., \$10,000  
ONTOLOGICAL-HYSTERIC THEATER, INC., \$15,000  
OPUS 118 MUSIC CENTER, \$10,000  
ORPHEON, INC./THE LITTLE ORCHESTRA  
SOCIETY, \$50,000  
ORPHEUS CHAMBER ORCHESTRA, INC., \$100,000  
OUR TIME THEATRE COMPANY, \$10,000  
P.S.1 CONTEMPORARY ART  
CENTER, INC., \$100,000  
PAN ASIAN REPERTORY THEATRE, INC., \$50,000  
PAPER BAG PLAYERS, INC., \$50,000  
PAUL TAYLOR DANCE FOUNDATION, \$75,000  
PEARL THEATRE COMPANY, INC., \$25,000  
PERFORMANCE SPACE 122, INC., \$75,000  
PICK-UP PERFORMANCE COMPANY, INC., \$10,000  
PLAYWRIGHTS HORIZONS, INC., \$125,000  
POETS & WRITERS, INC., \$100,000  
POETS HOUSE, \$50,000  
POINT COMMUNITY DEVELOPMENT  
CORPORATION, \$50,000  
PREGONES TOURING PUERTO RICAN THEATRE  
COLLECTION, INC., \$75,000  
PRIMARY STAGES COMPANY INC., \$50,000  
PUBLIC ART FUND INC., \$100,000  
PUBLICOLOR, INC., \$75,000  
PUERTO RICAN TRAVELING  
THEATRE, INC., \$25,000  
PULSE ENSEMBLE THEATRE INC., \$10,000  
QUEENS BOTANICAL GARDEN  
SOCIETY, INC., \$100,000

QUEENS COLLEGE FOUNDATION, INC.— COLDEN CENTER, \$75,000	STATEN ISLAND CHILDREN'S MUSEUM, \$100,000
QUEENS COUNCIL ON THE ARTS, INC., \$100,000	STATEN ISLAND HISTORICAL SOCIETY, \$75,000
QUEENS MUSEUM OF ART, \$125,000	STATEN ISLAND INSTITUTE OF ARTS AND SCIENCES, \$100,000
QUEENS SYMPHONY ORCHESTRA, INC., \$75,000	STATEN ISLAND ZOOLOGICAL SOCIETY, INC., \$100,000
QUEENS THEATRE IN THE PARK, INC., \$100,000	STUDIO IN A SCHOOL ASSOCIATION, \$150,000
QUINTET OF THE AMERICAS, INC., \$10,000	STUDIO MUSEUM IN HARLEM, INC., \$125,000
RATTLESTICK PRODUCTIONS INC., \$10,000	SUNDOG THEATRE, INC., \$10,000
READERS THEATER WORKSHOP/ INCOLLABORATION, INC., \$10,000	SYMPHONY SPACE, \$125,000
REDHAWK NATIVE AMERICAN ARTS COUNCIL, \$10,000	TADA! THEATER AND DANCE ALLIANCE, INC., \$75,000
RINGSIDE, INC. (STREB), \$50,000	THE TANK LTD., \$10,000
RIVERSIDE SYMPHONY, INC., \$10,000	TARGET MARGIN THEATER, INC., \$25,000
ROUNABOUT THEATRE COMPANY, \$125,000	TEACHERS AND WRITERS COLLABORATIVE, \$75,000
RUSH PHILANTHROPIC ARTS FOUNDATION, \$100,000	THALIA SPANISH THEATRE, \$25,000
SANDY GROUND HISTORICAL SOCIETY INC., \$10,000	THEATER BREAKING THROUGH BARRIERS, D/B/A THEATRE BY THE BLIND \$25,000
SARATOGA INTERNATIONAL THEATER INSTITUTE, INC., \$25,000	THEATER FOR THE NEW CITY, \$50,000
SECOND STAGE THEATRE, INC., \$50,000	THEATRE COMMUNICATIONS GROUP, INC., \$25,000
SIGNATURE THEATRE COMPANY, INC., \$150,000	THEATRE DEVELOPMENT FUND, \$75,000
SNUG HARBOR CULTURAL CENTER, INC., \$100,000	THEATRE FOR A NEW AUDIENCE, INC., \$100,000
SOCIETY OF THE EDUCATIONAL ARTS, INC. (SEA), \$10,000	THIRD STREET MUSIC SCHOOL SETTLEMENT, INC., \$100,000
SOCIETY FOR THE PRESERVATION OF WEEKSVILLE AND BEDFORD-STUYVESANT HISTORY, \$100,000	TOPAZ ARTS INC., \$25,000
SOCRATES SCULPTURE PARK, INC., \$100,000	TOWN HALL FOUNDATION, INC., \$75,000
SOHO REPERTORY THEATRE, INC., \$50,000	TRIANGLE ARTS ASSOCIATION LIMITED, \$10,000
SOUND PORTRAITS PRODUCTIONS, INC., \$75,000	TRIBECA FILM INSTITUTE INC., \$150,000
SPANISH THEATRE REPERTORY LTD., \$100,000	TRIPLE CANDIE INC., \$10,000
ST. ANN'S CENTER FOR RESTORATION, \$50,000	TRISHA BROWN DANCE COMPANY, INC., \$75,000
ST. GEORGE THEATER, \$75,000	URBAN STAGES, \$10,000
ST. LUKE'S CHAMBER ENSEMBLE, INC., \$75,000	URBANGLOSS/NEW YORK CONTEMPORARY GLASS CENTER, INC., \$25,000
STATEN ISLAND BOTANICAL GARDEN, INC., \$100,000	VINEYARD THEATRE AND WORKSHOP CENTER, INC., \$50,000
	WAVE HILL, INC., \$125,000

WHITE COLUMNS INC., \$10,000  
WOMEN'S PROJECT AND PRODUCTIONS, \$50,000  
WOOSTER GROUP, INC., \$50,000  
WORLD MUSIC INSTITUTE, INC., \$75,000  
THE WRITER'S ROOM, \$10,000  
YANGTZE REPERTORY THEATRE OF AMERICA, INC., \$10,000  
YORK THEATRE COMPANY, INC., \$10,000  
YOUNG AUDIENCES/NEW YORK, INC., \$125,000  
YOUNG PLAYWRIGHTS, INC., \$25,000

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## Social Service Organizations

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100 HISPANIC WOMEN INC., \$10,000  
ABRAHAM HOUSE, INC., \$50,000  
AFTER HOURS PROJECT INC., \$25,000  
AGENDA FOR CHILDREN TOMORROW (ACTNYC), \$50,000  
AGUDATH ISRAEL OF AMERICA INC., \$75,000  
ALIANZA DOMINICANA INC., \$50,000  
ALPHA WORKSHOPS, \$50,000  
AMETHYST HOUSE, INC., \$25,000  
AMETHYST WOMENS PROJECT INC., \$25,000  
ARMORY FOUNDATION, \$100,000  
ASIAN AMERICAN FEDERATION OF NEW YORK, \$50,000  
ASIAN AMERICANS FOR EQUALITY, INC., \$50,000  
ASOCIACIONES DOMINICANAS (NASRY MICHELEN DAY CARE CENTER INC.), \$25,000  
ASPIRA OF NEW YORK, INC., \$50,000  
ASSOCIATION TO BENEFIT CHILDREN, \$75,000  
ASSOCIATION OF COMMUNITY EMPLOYMENT PROGRAMS FOR THE HOMELESS INC. (ACE), \$50,000  
AUDUBON PARTNERSHIP FOR ECONOMIC DEVELOPMENT LDC, \$25,000  
BABY BUGGY, INC., \$75,000

BAY RIDGE COMMUNITY SERVICE CENTER, \$50,000  
BEDFORD STUYVESANT FAMILY HEALTH CENTER, \$100,000  
BEDFORD STUYVESANT RESTORATION CORPORATION, \$100,000  
BEST BUDDIES NEW YORK, \$50,000  
BIG BROTHERS AND BIG SISTERS OF NEW YORK CITY INC., \$75,000  
BOTTOMLESS CLOSET, \$25,000  
BOWERY RESIDENTS COMMITTEE, \$100,000  
BOYS & GIRLS HARBOR, INC., \$100,000  
BROADWAY HOUSING COMMUNITIES INC., \$150,000  
BROOKLYN USA ATHLETIC ASSOCIATION, INC. (JACKIE ROBINSON CENTER FOR PHYSICAL CULTURE), \$50,000  
BURDEN CENTER FOR THE AGING INC., \$100,000  
CALLEN-LORDE COMMUNITY HEALTH CENTER (COMMUNITY HEALTH PROJECT INC.), \$50,000  
CAPUCHIN FOOD PANTRIES, \$25,000  
CAREER GEAR INC., \$75,000  
CAREERS THROUGH CULINARY ARTS PROGRAM INC., \$25,000  
CARIBBEAN AMERICAN CENTER OF NEW YORK INC., \$10,000  
CARIBBEAN WOMEN'S HEALTH ASSOCIATION, INC., \$50,000  
CASITA MARIA, INC., \$75,000  
CATHEDRAL COMMUNITY CARES, \$25,000  
CATHOLIC CHARITIES ARCHDIOCESE OF NEW YORK, \$75,000  
CATHOLIC CHARITIES DIOCESE OF BROOKLYN & QUEENS, \$75,000  
CENTER FOR ALTERNATIVE SENTENCING AND EMPLOYMENT SERVICES INC. (CASES), \$150,000  
CENTER FOR EMPLOYMENT OPPORTUNITIES, INC., \$100,000  
CENTER FOR FAMILY LIFE IN SUNSET PARK, \$75,000

CENTER FOR THE ADVANCEMENT OF HEALTH, \$100,000	CORRECTIONAL ASSOCIATION OF NEW YORK, \$75,000
CENTER FOR FAMILY REPRESENTATION, INC., \$75,000	COUNCIL OF JEWISH EMIGRE COMMUNITY ORGANIZATIONS, INC. (COJECO), \$25,000
CENTER FOR URBAN COMMUNITY SERVICES, INC., \$75,000	COUNCIL OF JEWISH ORGANIZATIONS OF FLATBUSH, INC. (COJO FLATBUSH), \$100,000
CHESS-IN-THE-SCHOOLS, INC., \$25,000	COUNCIL OF PEOPLES ORGANIZATION INC. (COPO), \$25,000
CHILD ABUSE PREVENTION PROGRAM INC., \$50,000	CROWN HEIGHTS YOUTH COLLECTIVE, \$100,000
CHILD CARE INC., \$25,000	DAYS OF TASTE, \$25,000
CHILDREN'S AID SOCIETY, \$25,000	DOE FUND, INC., \$100,000
CHILDREN'S AID SOCIETY, \$50,000	DOME PROJECT, INC., \$25,000
CHILDREN'S HEALTH FUND, \$100,000	THE DOOR—A CENTER OF ALTERNATIVES, INC., \$125,000
CHINESE AMERICAN PLANNING COUNCIL INC., \$25,000	DOMINICAN WOMEN'S DEVELOPMENT CENTER, \$25,000
CHRISTIAN HERALD ASSOCIATION, INC. (BOWERY MISSION), \$100,000	DOMINICO-AMERICAN SOCIETY OF QUEENS INC., \$10,000
CHURCH AVENUE MERCHANTS BLOCK ASSOCIATION (CAMBA), \$100,000	DOROT, INC., \$75,000
CITIZENS ADVICE BUREAU, \$75,000	DRESS FOR SUCCESS, \$50,000
CITIZENS FOR NYC INC., \$50,000	DWA FANM, \$25,000
CITY HARVEST, INC., \$100,000	EAST HARLEM TUTORIAL PROGRAM, INC., \$75,000
CITY YEAR NEW YORK, \$100,000	EAST SIDE HOUSE SETTLEMENT, \$75,000
CITYMEALS-ON-WHEELS, \$50,000	EDUCATIONAL ALLIANCE, INC., \$75,000
COALITION FOR HISPANIC FAMILY SERVICES, \$75,000	EL PUENTE DE WILLIAMSBURG, INC., \$25,000
COMMITTEE FOR HISPANIC CHILDREN AND FAMILIES, INC., \$50,000	EPISCOPAL SOCIAL SERVICES OF NEW YORK, INC., \$100,000
COMMON GROUND COMMUNITY HOUSING DEVELOPMENT FUND CORP INC., \$75,000	FEDERATION OF PROTESTANT WELFARE AGENCIES, INC., \$100,000
COMMUNITY ASSOCIATION OF PROGRESSIVE DOMINICANS, INC., \$25,000	FIND AID FOR THE AGED, INC., \$50,000
COMMUNITY SERVICE SOCIETY OF NEW YORK, \$50,000	FLUSHING JEWISH COMMUNITY COUNCIL, INC., \$25,000
COOKE CENTER FOR LEARNING AND DEVELOPMENT, \$25,000	FOOD BANK FOR NEW YORK CITY, \$100,000
CORO NEW YORK LEADERSHIP CENTER, \$75,000	FOREST HILLS COMMUNITY HOUSE (QUEENS COMMUNITY HOUSE), \$75,000
CORPORATION FOR SUPPORTIVE HOUSING, \$125,000	FORTUNE SOCIETY, \$100,000
	FOUNTAIN HOUSE, INC., \$75,000
	FRESH AIR FUND, \$100,000

FRIENDS OF ISLAND ACADEMY, \$50,000  
FUND FOR THE CITY OF NEW YORK/  
CENTER FOR COURT INNOVATION, \$150,000  
GAY MEN'S HEALTH CRISIS INC., \$125,000  
GILDA'S CLUB NEW YORK CITY INC., \$50,000  
GIRLS EDUCATION AND MENTORING  
SERVICE INC. (GEMS), \$25,000  
GIRLS INCORPORATED OF  
NEW YORK CITY, \$75,000  
GOD'S LOVE WE DELIVER, INC., \$100,000  
GOOD SHEPHERD SERVICES, \$100,000  
GOOD SHEPHERD SERVICES/  
FOSTER PRIDE, \$25,000  
GRAHAM WINDHAM, \$100,000  
GRAND STREET SETTLEMENT, INC., \$75,000  
HAITIAN CENTERS COUNCIL INC., \$25,000  
HALE HOUSE CENTER, INC., \$50,000  
HAMILTON-MADISON HOUSE, \$75,000  
HANAC INC., \$50,000  
HARLEM CHILDREN'S ZONE, INC., \$150,000  
HARLEM CONGREGATIONS FOR COMMUNITY  
IMPROVEMENT, INC., \$25,000  
HARLEM DOWLING WESTSIDE CENTER FOR  
CHILDREN AND FAMILY SERVICES, \$25,000  
HARLEM EDUCATIONAL ACTIVITIES  
FUND, INC., \$100,000  
HARLEM RBI, \$25,000  
HARLEM UNITED COMMUNITY AIDS  
CENTER, INC., \$75,000  
HEALTH ADVOCATES FOR OLDER  
PEOPLE INC., \$50,000  
HEBREW FREE LOAN SOCIETY, INC., \$10,000  
HENRY STREET SETTLEMENT, \$75,000  
HERITAGE HEALTH AND HOUSING, INC., \$75,000  
HETRICK-MARTIN INSTITUTE, INC., \$50,000  
HIGHBRIDGE COMMUNITY LIFE  
CENTER, INC., \$50,000  
HOLY APOSTLES SOUP KITCHEN, \$50,000

HOMECREST COMMUNITY  
SERVICES, INC., \$25,000  
HOPE PROGRAM, INC., \$25,000  
HOUR CHILDREN INC., \$50,000  
HUDSON GUILD, \$50,000  
INDOCHINA SINO-AMERICAN SENIOR CITIZEN  
CENTER INC., \$25,000  
INMOTION, INC., \$25,000  
INSTITUTE FOR URBAN FAMILY  
HEALTH INC., \$10,000  
INWOOD HOUSE, \$75,000  
IRIS HOUSE, \$25,000  
JACOB A. RIIS NEIGHBORHOOD  
SETTLEMENT, \$75,000  
JEWISH ASSOCIATION FOR SERVICES FOR THE  
AGED (JASA), \$100,000  
JEWISH COMMUNITY CENTER OF  
STATEN ISLAND, \$75,000  
JEWISH COMMUNITY COUNCIL OF GREATER  
CONEY ISLAND, INC., \$25,000  
JOHN HEUSS HOUSE, \$50,000  
KIPS BAY BOYS AND GIRLS CLUB, INC., \$75,000  
KOREAN AMERICAN FAMILY SERVICE  
CENTER, INC., \$25,000  
KOREAN COMMUNITY SERVICES OF  
METROPOLITAN NEW YORK, INC., \$50,000  
KOREAN YOUTH CENTER OF NEW YORK, \$25,000  
LA ASOCIACION BENEFICA CULTURAL FATHER  
BILLINI, \$50,000  
LEARNING LEADERS, INC., \$75,000  
LINCOLN SQUARE NEIGHBORHOOD  
CENTER INC., \$50,000  
LITTLE SISTERS OF THE POOR JEANNE JUGAN  
RESIDENCE, \$25,000  
M.E.N.T.O.R.S \$10,000  
MAKE THE ROAD NEW YORK, \$25,000  
MANHATTAN CHILDREN'S ADVOCACY  
CENTER, \$25,000

MARGARITA CAMACHE SMOKING CESSATION PROGRAM, \$125,000	NEW YORK METROPOLITAN MARTIN LUTHER KING JR. CENTER FOR NONVIOLENCE, \$10,000
MENTORING PARTNERSHIP NEW YORK, \$50,000	NEW YORK UNIVERSITY CHILD STUDY CENTER, \$150,000
METROPOLITAN COUNCIL ON JEWISH POVERTY, \$75,000	NEW YORK URBAN LEAGUE, INC., \$75,000
MIRACLE HOUSE, \$25,000	NEW YORK WOMEN'S FOUNDATION, \$150,000
MONTEFIORE MEDICAL CENTER, \$25,000	NEW YORKERS FOR CHILDREN INC., \$75,000
MONTEFIORE MEDICAL CENTER, \$25,000	NONTRADITIONAL EMPLOYMENT FOR WOMEN (NEW), \$75,000
MOSHOLU MONTEFIORE COMMUNITY CENTER, \$25,000	NORTHSIDE CENTER FOR CHILD DEVELOPMENT, INC., \$100,000
MOUNT SINAI ADOLESCENT HEALTH CENTER, \$100,000	NPOWERNY, INC., \$25,000
MOUNT SINAI SCHOOL OF MEDICINE OF NEW YORK UNIVERSITY, \$50,000	ONE STOP SENIOR SERVICES, \$25,000
NATIONAL CENTER FOR DISABILITY SERVICES (ABILITIES!), \$100,000	PARTNERSHIP WITH CHILDREN, INC., \$50,000
NATIONAL COMMITTEE FOR THE FURTHERANCE OF JEWISH EDUCATION, \$50,000	PARTNERSHIP FOR THE HOMELESS, INC., \$50,000
NATIONAL SOCIETY FOR HEBREW DAY SCHOOLS, \$100,000	PEER HEALTH EXCHANGE, \$25,000
NEIGHBORHOOD COALITION FOR SHELTER, INC., \$100,000	PER SCHOLAS, INC., \$50,000
NEW ALTERNATIVES FOR CHILDREN, INC., \$100,000	PHIPPS COMMUNITY DEVELOPMENT CORPORATION, \$100,000
NEW HEIGHTS NEIGHBORHOOD CENTER INC., \$25,000	PHOENIX HOUSE DEVELOPMENT FUND, INC., \$100,000
NEW SETTLEMENT APARTMENTS, \$125,000	POLISH & SLAVIC CENTER, INC., \$25,000
NEW YORK ASIAN WOMEN'S CENTER (NYAWC), \$75,000	POSSE FOUNDATION, \$50,000
NEW YORK CARES, INC., \$50,000	PROJECT GREENHOPE, \$50,000
NEW YORK CENTER FOR INTERPERSONAL DEVELOPMENT (YPIS OF STATEN ISLAND), \$25,000	PROJECT HOSPITALITY INC., \$75,000
NEW YORK CITY GAY AND LESBIAN ANTI-VIOLENCE PROJECT, \$25,000	PROJECT REACH YOUTH, INC., \$50,000
NEW YORK CITY MISSION SOCIETY, \$100,000	PROJECT SUNSHINE INC., \$50,000
NEW YORK CITY OUTWARD BOUND CENTER, INC., \$75,000	PROVIDENCE HOUSE, INC., \$25,000
NEW YORK CITY RESCUE MISSION, \$75,000	PUPPIES BEHIND BARS INC., \$50,000
	RACCOON, INC., \$25,000
	RACHEL'S PLACE CHARITABLE TRUST, \$50,000
	RESERVE ELDER SERVICE INC., \$100,000
	RHINELANDER CHILDREN'S CENTER
	RIVERDALE COMMUNITY CENTER, INC., \$25,000
	RIVERDALE NEIGHBORHOOD HOUSE, \$50,000
	ROCKAWAY DEVELOPMENT & REVITALIZATION CORP., \$50,000

RONALD McDONALD HOUSE OF  
NEW YORK, INC., \$100,000

ROOM TO GROW NATIONAL, INC., \$25,000

SADIE NASH LEADERSHIP PROJECT, \$25,000

SAFE SPACE NYC, INC., \$100,000

SAKHI FOR SOUTH ASIAN WOMEN, \$50,000

SAMARITAN FOUNDATION, INC., \$100,000

SANCTUARY FOR FAMILIES, INC., \$75,000

SCAN NEW YORK VOLUNTEER PARENT-AIDES  
ASSOCIATION, \$100,000

SEAMEN'S SOCIETY FOR CHILDREN AND  
FAMILIES, \$25,000

SEARCH AND CARE, \$25,000

SEEDCO (STRUCTURED EMPLOYMENT ECONOMIC  
DEVELOPMENT), \$100,000

SELPHelp COMMUNITY SERVICES, INC., \$100,000

SENIOR ACTION IN A GAY ENVIRONMENT, INC.  
(SAGE), \$50,000

SESAME FLYERS INTERNATIONAL INC., \$25,000

SOUTH ASIAN YOUTH ACTION INC.  
(SAYA), \$75,000

SOUTHERN QUEENS PARK  
ASSOCIATION, INC., \$50,000

SPORTS AND ARTS IN SCHOOLS  
FOUNDATION, \$50,000

ST. FRANCIS FRIENDS OF THE POOR INC., \$150,000

ST. MATTHEW'S AND ST. TIMOTHY'S  
NEIGHBORHOOD CENTER, \$50,000

ST. NICHOLAS NEIGHBORHOOD PRESERVATION  
CORPORATION, \$50,000

ST. RAYMOND COMMUNITY  
OUTREACH, INC., \$25,000

ST. RITA'S CENTER FOR IMMIGRANTS & REFUGEE  
SERVICES, \$50,000

STANLEY M. ISAACS NEIGHBORHOOD  
CENTER, \$50,000

STATEN ISLAND MENTAL HEALTH  
SOCIETY, INC., \$100,000

STRIVE (EAST HARLEM EMPLOYMENT  
SERVICES), \$25,000

SUNNYSIDE COMMUNITY SERVICES, INC., \$25,000

TAPROOT FOUNDATION (TAPFOUND), \$50,000

TURNAROUND FOR CHILDREN, INC., \$25,000

UNION SETTLEMENT ASSOCIATION, \$75,000

UNITED ACTIVITIES UNLIMITED, INC., \$25,000

UNIVERSITY SETTLEMENT SOCIETY OF  
NEW YORK, \$75,000

UTH TURN (FUND FOR COMMUNITY LEADERSHIP  
DEVELOPMENT, INC), \$50,000

URBAN DOVE INC., \$50,000

V-DAY, \$100,000

VARIETY BOYS & GIRLS CLUB OF  
QUEENS, INC., \$25,000

VERA INSTITUTE OF JUSTICE, INC., \$125,000

VERITAS THERAPEUTIC COMMUNITY  
FOUNDATION, INC., \$50,000

VILLAGE CARE OF NEW YORK INC., \$50,000

VIP COMMUNITY SERVICES, \$50,000

VISITING NURSE SERVICE OF  
NEW YORK, \$100,000

VOCATIONAL FOUNDATION INC., \$75,000

WEST END INTERGENERATIONAL RESIDENCE,  
HDFC, INC., \$25,000

WILLIAM F. RYAN COMMUNITY HEALTH  
CENTER, INC., \$75,000

WOMEN IN NEED, INC., \$125,000

WOMEN'S VENTURE FUND, INC., \$75,000

YMCA OF GREATER NEW YORK, \$100,000

YORKVILLE COMMON PANTRY, \$50,000

YOU GOTTA BELIEVE, \$25,000

YOUTH COMMUNICATION, \$25,000



## Report on Finances

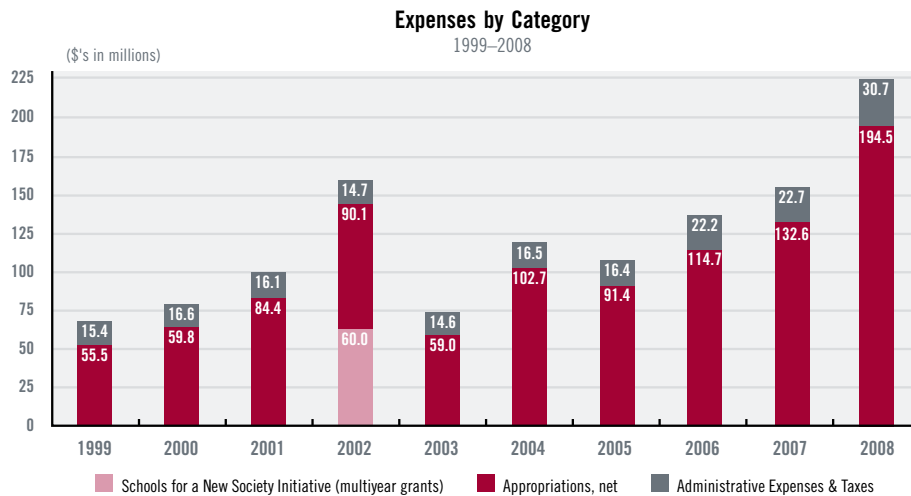
## Financial Highlights

### Appropriations and Expenses

For the ten years ended September 30, 2008, the Corporation awarded 5,498 grants totaling \$1,044.8 million and incurred expenses of \$139.5 million for direct charitable activities

and administrative expenses, excluding investment expenses, and \$46.4 million for taxes, for a total of \$1,230.7 million.

The graph below illustrates the growth in expenses by category over the ten-year period ended September 30, 2008.



Each year the trustees appropriate funds to be used for grants and for projects administered by the officers. Many of the grants involve multiyear commitments. In the fiscal year ended September 30, 2008, approximately 40 percent of the appropriated funds were paid within the fiscal year. Appropriations, net of refunds and cancellations, totaled \$194.5 million, compared to \$132.6 million in the preceding year. In 2008, Carnegie awarded grants totaling \$60 million to support arts and social service organizations located in New York City funded from the donation of an anonymous donor. In 2007, grants totaling \$30 million were awarded for this purpose.

Program management and direct charitable activities expenses were \$12.6 million in the fiscal year ended September 30, 2008, compared with \$12.2 million in the previous fiscal year. Included in these amounts, are direct

charitable activities of \$3.4 million in 2008 and \$3.5 million in 2007. Direct charitable activities are services provided directly to other exempt organizations, governmental bodies, and the general public. Such services include providing technical assistance to grantees and potential grantees, conducting educational conferences and research, publishing and disseminating educational materials, and serving on boards of other charitable organizations or public commissions.

General administration expenses were \$4.4 million in 2008 and \$3.8 million in 2007.

The schedule below breaks down total expenses, excluding appropriations and taxes, into categories for the year ended September 30, 2008.

	Program management and direct charitable activities	Investment	General administration	Total
Salaries	\$ 5,715,088	\$ 2,346,683	\$ 2,030,181	\$ 10,091,952
Investment advisory and custody fees	—	4,368,611	—	4,368,611
Employee benefits	2,714,004	362,894	983,200	4,060,098
Rent	1,267,852	147,300	594,403	2,009,555
Consultants	566,873	276,310	229,890	1,073,073
Legal and accounting services	—	650,019	142,900	792,919
Travel	601,766	173,682	13,128	788,576
Publications	630,054	—	—	630,054
Office expenses	296,637	39,434	140,405	476,476
Computer equipment and services	186,362	31,389	89,982	307,733
Conferences and meetings	250,680	12,944	24,546	288,170
Trustees' honoraria and expenses	140,886	4,275	52,188	197,349
Amortization and depreciation	72,018	—	33,764	105,782
Other	160,738	21,535	64,124	246,397
<b>TOTAL</b>	<b>\$12,602,958</b>	<b>\$ 8,435,076</b>	<b>\$ 4,398,711</b>	<b>\$ 25,436,745*</b>

\* In FY2007, total expenses, excluding appropriations and taxes, were \$24.4 million, which included \$8.4 million of investment expenses.

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## Taxes

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Under the provisions of the Tax Reform Act of 1969, Carnegie Corporation as a private foundation is subject to a federal excise tax of 2 percent on income and realized capital gains. However, under the Tax Reform Act of 1984, the rate is reduced to 1 percent if the foundation maintains its average expense rate of the previous five years and, in addition, spends the tax savings. The Corporation did not meet the requirements for the reduced tax rate in either 2008 or 2007. Excise tax expense for FY2008 was \$5.0 million. Unrelated business income tax expense for FY08 was \$8.7 million. Deferred tax liability represents the potential tax (at 2 percent) on gains as yet unrealized as well as a book to tax timing difference.

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## Audit by Independent Accountants

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The bylaws provide that the Corporation's accounts are to be audited each year by an independent public accountant. Accordingly, the firm of McGladrey & Pullen, LLP audited the Corporation's financial statements as of and for the year ended September 30, 2008. The Corporation's financial statements, together with the independent auditor's report, appear on the following pages.

# Independent Auditor's Report

To the Board of Trustees  
Carnegie Corporation of New York  
New York, New York

We have audited the accompanying balance sheets of Carnegie Corporation of New York (the "Corporation") as of September 30, 2008 and 2007, and the related statements of changes in net assets, and cash flows for the years then ended. These financial statements are the responsibility of the Corporation's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Carnegie Corporation of New York as of September 30, 2008 and 2007, and the results of its operations and its cash flows for the years then ended in conformity with accounting principles generally accepted in the United States of America.

*McGladrey & Pullen, LLP*

New York, New York  
March 5, 2009

McGladrey & Pullen, LLP is a member firm of RSM International –  
an affiliation of separate and independent legal entities.

# Balance Sheets

*as of September 30, 2008 and 2007*

	2008	2007
<b>Assets</b>		
Cash	\$ 63,046	\$ 71,897
Investments	2,630,632,644	3,136,409,441
Tax Receivable	1,301,153	—
Contributions Receivable	30,000,000	—
Prepaid expenses and other assets	90,026	94,237
Fixed assets	615,378	450,912
Total assets	\$ 2,662,702,247	\$ 3,137,026,487
<b>Liabilities and net assets</b>		
<b>Liabilities</b>		
Grants payable	\$ 165,571,162	\$ 103,165,769
Investments sold short	—	63,187,161
Accounts payable and other liabilities	1,765,156	5,159,993
Taxes payable	—	10,591,210
Deferred taxes payable	2,319,567	17,183,230
Total liabilities	169,655,885	199,287,363
<b>Net assets</b>		
Unrestricted	2,357,709,494	2,802,402,256
Permanently restricted	135,336,868	135,336,868
Total net assets	2,493,046,362	2,937,739,124
Total liabilities and net assets	\$ 2,662,702,247	\$ 3,137,026,487

See accompanying notes to financial statements.

# Statements of Changes in Net Assets

for the years ended September 30, 2008 and 2007

	2008	2007
Revenues		
Investment income		
Interest and dividends	\$ 25,392,571	\$ 27,644,569
Income and gains from partnerships, net	187,998,086	279,162,659
Net realized gains	116,751,078	49,484,628
Total realized investment income	330,141,735	356,291,856
Less investment expenses paid directly	(8,435,076)	(8,400,776)
Net realized investment income	321,706,659	347,891,080
Contributions	60,431,890	30,209,000
Total revenues	382,138,549	378,100,080
Expenses		
Grant appropriations	194,501,846	132,636,256
Program management and direct charitable activities	12,602,958	12,191,055
General administration	4,398,711	3,785,149
Provision for taxes	13,687,165	6,721,135
Total expenses	225,190,680	155,333,595
Excess of revenues over expenses	156,947,869	222,766,485
(Decrease) increase in unrealized appreciation of investments, net of related (credit) tax of \$(12,278,380) in 2008 and \$17,079,148 in 2007	(601,640,631)	278,473,375
Change in net assets	(444,692,762)	501,239,860
Net assets, beginning of year	2,937,739,124	2,436,499,264
<b>Net assets, end of year</b>	<b>\$ 2,493,046,362</b>	<b>\$ 2,937,739,124</b>

# Statements of Cash Flows

for the years ended September 30, 2008 and 2007

	2008	2007
<b>Cash flows from operating activities</b>		
Change in net assets	\$ (444,692,762)	\$ 501,239,860
Adjustments to reconcile change in net assets to net cash provided by operating activities		
Change in unrealized appreciation of investments	613,919,011	(295,552,523)
Net realized gains	(116,751,078)	(49,484,628)
Depreciation and amortization	105,782	98,918
Change in deferred taxes payable	(14,863,663)	6,958,099
Total adjustments	482,410,052	(337,980,134)
Change in taxes receivable, contribution receivable and prepaid expenses and other assets	(31,296,942)	14,360
Change in grants payable, accounts payable and other liabilities, and taxes payable	48,419,346	35,449,791
Net cash provided by operating activities	54,839,694	198,723,877
<b>Cash flows from investing activities</b>		
Proceeds from sales or redemptions of investments	1,266,778,642	1,520,688,825
Proceeds from sales of investments sold short	—	66,826,546
Purchases of investments	(1,321,356,939)	(1,786,226,650)
Purchases of fixed assets	(270,248)	(45,949)
Net cash used in investing activities	(54,848,545)	(198,757,228)
Change in cash	(8,851)	(33,351)
Cash, beginning of year	71,897	105,248
<b>Cash, end of year</b>	<b>\$ 63,046</b>	<b>\$ 71,897</b>

See accompanying notes to financial statements.

# Notes to Financial Statements

September 30, 2008 and 2007

## (1) ORGANIZATION:

Carnegie Corporation of New York (the “Corporation”) is a philanthropic grantmaking foundation that was created by Andrew Carnegie in 1911 to promote the advancement and diffusion of knowledge and understanding. The Corporation has a policy of selecting a few areas at a time in which to concentrate its grants. The Corporation is exempt from federal income taxes under Section 501(c)(3) of the Internal Revenue Code; however, the Corporation is liable for federal excise taxes (see note 5).

## (2) SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES:

The accompanying financial statements have been prepared on the accrual basis of accounting.

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

The fair value of investments has been determined as indicated in note 3. The carrying amounts of the Corporation’s other financial instruments approximate fair value because of their short maturity.

In September 2006, the Financial Accounting Standards Board (the “FASB”) issued Statement of Financial Accounting Standards No. 157, *Fair Value Measurements* (“SFAS No. 157”). SFAS No. 157 defines fair value, establishes a framework for measuring fair value, and expands disclosures about fair value measurement. SFAS No. 157 also emphasizes that fair value is a market-based measurement, not an entity-specific measurement, and sets out a fair value hierarchy with the highest priority being quoted prices in active markets. Under SFAS No. 157, fair value measurements are disclosed by level within that hierarchy. This statement is effective for fiscal years beginning after November 15, 2007. The Corporation is currently assessing the potential effect of SFAS No. 157 on its financial position, results of operations and cash flows.

Fixed assets are stated at cost. Depreciation is calculated on a straight-line basis over the estimated useful lives of the related assets ranging from five to ten years. Leasehold improvements are amortized over the remaining life of the lease.

Contributions are recognized as revenue in the period the promise to give is received. All revenues in 2008 and 2007 were unrestricted or were restricted and released from restriction during the same period.

Grant appropriations, including multi-year grants, are recorded as an expense and a payable when grants are approved and communicated to the grantees. Grants payable is expected to be paid as follows: approximately \$114 million within one year and the remaining balance within three years.

The FASB has issued FASB Interpretation No. 48 (“FIN 48”), *Accounting for Uncertainty in Income Taxes – an interpretation of FASB Statement No. 109*. FIN 48 clarifies the accounting for uncertainty

# Notes to Financial Statements

*September 30, 2008 and 2007*

in income taxes recognized in an enterprise's financial statements in accordance with FASB Statement No. 109, *Accounting for Income Taxes*. FIN 48 prescribes a recognition threshold and measurement standard for the financial statement recognition and measurement of an income tax position taken or expected to be taken on a tax return, including positions that the organization is exempt from income taxes or not subject to income taxes on unrelated business income. In addition, FIN 48 provides guidance on derecognition, classification, interest and penalties, accounting on interim periods, disclosure and transition.

The Corporation presently recognizes income tax positions based on management's estimate of whether it is reasonably possible that a liability has been incurred for unrecognized income tax benefits by applying FASB Statement No. 5, *Accounting for Contingencies*.

The Corporation has elected to defer the application of FIN 48 in accordance with FASB Staff Position ("FSP") FIN 48-3. This FSP defers the effective date of FIN 48 for nonpublic enterprises included within its scope to the annual financial statements for fiscal years beginning after December 15, 2008. The Corporation will be required to adopt FIN 48 in its 2010 annual financial statements. The provisions of FIN 48 are to be applied to all tax positions upon initial application of this standard. Only tax positions that meet the more-likely-than-not recognition threshold at the effective date may be recognized or continue to be recognized upon adoption.

The cumulative effect of applying the provisions of FIN 48 will be reported as an adjustment to the opening balance of net assets for the fiscal year of adoption. Management is currently assessing the impact of FIN 48 on its financial position and results of operations and has not determined if the adoption of FIN 48 will have a material effect on its financial statements.

The resources of the Corporation consist of permanently restricted and unrestricted net assets. Permanently restricted net assets represent the original sums received from Andrew Carnegie who, by the terms of the conveying instrument, stipulated that the principal may never be expended; however, the income is expendable. Unrestricted net assets are not subject to donor-imposed restrictions.

In August 2008, the FASB issued FASB Staff Position No. FAS 117-1, *Endowments of Not-for-Profit Organizations: Net Asset Classification of Funds Subject to an Enacted Version of the Uniform Prudent Management of Institutional Funds Act ("UPMIFA")*, and *Enhanced Disclosures for All Endowment Funds* ("FSP FAS 117-1") to provide guidance on the net asset classification of donor-restricted endowment funds for a not-for-profit organization that is subject to an enacted version of the UPMIFA. The FSP also requires additional disclosures about an organization's endowment (both donor-restricted and board-designated funds), whether or not the organization is subject to the UPMIFA. The provisions of the FSP are effective for fiscal years ending after December 15, 2008, and the Corporation will be required to adopt FSP FAS 117-1 in its 2009 annual financial statements.

For purposes of the statements of cash flows, cash includes all cash held in bank accounts at September 30, 2008 and 2007.

# Notes to Financial Statements

September 30, 2008 and 2007

## (3) INVESTMENTS:

Readily marketable investments are reported at fair value on the basis of quoted market prices. Limited partnerships and similar interests are reported at fair value based on financial information received from the fund managers or general partners. The fund managers or general partners determine the fair value of securities using quoted market prices, if available, or using other valuation methods. Investments in limited partnerships and similar interests totaled \$2,183,543,114 at September 30, 2008 and \$2,452,068,128 at September 30, 2007.

Investments are comprised of the following at September 30, 2008 and 2007:

	2008		2007	
	Cost	Fair Value	Cost	Fair Value
Global equity	\$ 953,204,953	\$ 911,464,671	\$ 890,964,602	\$ 1,282,220,176
Fixed income	229,347,503	253,895,802	392,437,616	398,112,616
Real estate & resources	288,658,000	345,866,443	233,373,285	352,493,815
Absolute return	619,738,467	699,759,270	528,942,197	712,348,366
Private equity	361,108,037	419,974,887	300,599,833	390,341,923
Due (to)/from brokers, net	(346,397)	(328,429)	890,201	892,545
<b>Total</b>	<b>\$ 2,451,710,563</b>	<b>\$ 2,630,632,644</b>	<b>\$ 2,347,207,734</b>	<b>\$ 3,136,409,441</b>

Included in the table above is accrued investment income of \$1,698,259 and \$2,230,552 at September 30, 2008 and 2007, respectively.

At September 30, 2008, the Corporation had unfunded capital commitments of approximately \$813.2 million in various limited partnership investments.

During the reporting period, the Corporation received distributions of marketable securities with a total fair value of approximately \$3.8 million from limited partnerships.

In certain cases, the Corporation uses swap contracts to invest in real estate limited partnerships. As of September 30, 2008, the fair value of these swaps, which are included in investments, was approximately \$4.3 million. Swap contracts are subject to off-balance sheet risk mainly due to the credit risk arising from the potential inability of the counterparty of the swap to perform under the terms of the contract. Based on the specific structuring of these swap contracts, the Corporation's exposure to credit risk associated with counterparty nonperformance is limited to the unrealized gain on each contract. To reduce this risk, the Corporation only enters into swaps with major U.S. broker-dealers.

# Notes to Financial Statements

*September 30, 2008 and 2007*

Subsequent to year end, the credit and liquidity crisis in the United States and throughout the global financial system has resulted in substantial volatility in financial markets and the banking system. These and other economic events have a significant adverse impact on investment portfolios. As a result, the Corporation's investments have likely incurred a significant decline in fair value since September 30, 2008.

#### (4) FIXED ASSETS:

Fixed assets are composed of the following at September 30, 2008 and 2007:

	<b>2008</b>	<b>2007</b>
Leasehold improvements	\$ 4,195,460	\$ 4,195,460
Furniture and equipment	3,909,056	3,638,808
	<u>8,104,516</u>	<u>7,834,268</u>
Less accumulated depreciation and amortization	(7,489,138)	(7,383,356)
<b>Total</b>	<u><u>\$ 615,378</u></u>	<u><u>\$ 450,912</u></u>

#### (5) TAXES:

The Corporation is liable for federal excise taxes of two percent of its net investment income, as defined, which includes net realized capital gains, for the year. However, this tax is reduced to one percent if certain conditions are met. The Corporation did not meet the requirements for the reduced tax in either 2008 or 2007. Therefore, current taxes are estimated at two percent of net investment income, as defined, for 2008 and 2007.

Deferred taxes represent two percent of unrealized appreciation of investments at September 30, 2008 and 2007, as qualification for the one percent tax is not determinable until the fiscal year in which gains are realized. No deferred taxes are provided for unrelated business income on unrealized appreciation, as such amount cannot be estimated.

During 2008 and 2007, the Corporation had unrelated business income of \$18,371,100 and \$1,173,100, respectively, from certain investment partnership activities. Federal and state taxes of \$5,550,000 in 2008 and \$599,900 in 2007 on this income are calculated using applicable corporate tax rates and are included in the provision for taxes. In 2007, the Corporation also provided for estimated taxes of approximately \$11,000,000 arising on unrealized gains in certain investment partnerships that were considered to be realized excise and unrelated business income for federal and state tax purposes.

The Corporation paid federal excise taxes of \$8,650,000 in 2008 and \$5,067,000 in 2007. The Corporation also paid federal and state unrelated business income taxes of \$19,719,500 in 2008 and \$1,300,000 in 2007.

# Notes to Financial Statements

September 30, 2008 and 2007

## (6) BENEFIT PLANS:

The Corporation purchases annuities for qualifying employees under the terms of a noncontributory, defined contribution retirement plan with Teachers Insurance and Annuity Association and College Retirement Equities Fund. Retirement plan expense for the years ended September 30, 2008 and 2007 was \$1,264,300 and \$1,167,800, respectively.

In addition, the Corporation has a noncontributory defined benefit annuity plan to supplement the basic plan described above. This plan is also administered by Teachers Insurance and Annuity Association and College Retirement Equities Fund. Contributions to this plan are based on actuarial calculations. No contribution was required in 2008 or 2007. At December 31, 2007, the assets of the plan exceeded the actuarial present value of accumulated plan benefits by approximately \$842,200. Accumulation of benefits under this plan has been frozen effective April 1, 2007.

In addition, the Corporation provides certain medical benefits to its retirees. The cost of providing these benefits was \$332,400 in 2008 and \$259,300 in 2007, on a pay-as-you-go basis.

## (7) LEASES:

The Corporation occupies office space at 437 Madison Avenue under a lease agreement expiring December 31, 2013.

The following is a schedule of the future minimum lease payments at September 30, 2008.

<b>Fiscal year ending September 30</b>	<b>Amount</b>
2009	\$ 1,693,000
2010	1,693,000
2011	1,693,000
2012	1,693,000
2013	1,693,000
2014	425,000
<b>Total</b>	<b>\$ 8,890,000</b>

Rental expense for 2008 and 2007, including escalations, was \$1,960,200 and \$1,866,800, respectively.

## (8) SUBSEQUENT EVENT:

In January 2009, the Corporation entered into an agreement with Bank of America for the provision of a line of credit of \$50 million, available for grant funding and administrative expenses.



## Report on Administration

## Fiscal 2008: The Year in Review

### Board and Committees

Annual elections were held at the December 6, 2007, board meeting. The trustees re-elected Governor Thomas Kean as chairman and Secretary Richard Riley as vice-chairman.

Kofi Annan, former Secretary-General of the United Nations joined the board of trustees as of December 6, 2007.

The board elected members to serve on various committees for calendar year 2008. The Corporation's standing committees were constituted as follows:

Elected to serve on the planning and finance committee were Geoffrey Boisi (through December 4, 2008), Dr. Amy Gutmann, Kurt Schmoke and Janet Robinson, elected chair by committee members.

Elected to serve on the investment management committee were Pedro Aspe, Norman Pearlstine, Janet Robinson, Kurt Schmoke and Geoffrey Boisi (through December 4, 2008), elected chair by committee members.

Elected to serve on the committee on trustees were Bruce Alberts (through December 4, 2008), Richard Brodhead, Dr. Susan Hockfield, Admiral William Owens (through March 6, 2008), Secretary Richard Riley and Governor James Hunt (through December 4, 2008), elected chair by committee members.

Elected to serve on the audit committee were Governor James Hunt (through December 4, 2008), Norman Pearlstine, Thomas Pickering and Pedro Aspe, elected chair by committee members.

Both Governor Thomas Kean, chairman of the board, and Vartan Gregorian, president of

the Corporation, serve *ex officio* on all standing committees. Membership on the ad hoc committee on compensation includes Thomas Kean, chairman of the board, Richard Riley, vice chairman of the board, Geoffrey Boisi, chairman of the investment committee (through December 4, 2008) and Janet Robinson, chair of the planning and finance committee.

The board also elected members to three program committees. Elected to the International Program were Bruce Alberts, Geoffrey Boisi (through December 4, 2008), Fiona Druckenmiller (through June 12, 2008), Ana Palacio, Norman Pearlstine, Thomas Pickering, Richard Riley and Janet Robinson. Elected to the National Program were Pedro Aspe, Richard Brodhead, Amy Gutmann, Susan Hockfield, James Hunt (through December 4, 2008), William Owens (through March 6, 2008) and Kurt Schmoke. Elected to the Special Initiatives program committee was Geoffrey Boisi (through December 4, 2008), Fiona Druckenmiller (through June 12, 2008), Norman Pearlstine, Richard Riley and Janet Robinson.

At the March 6, 2008 board meeting, Admiral William A. Owens retired from the board. The minute of appreciation read, in part: "You embody the qualities that make America great... On the occasion of your final meeting as a trustee of Carnegie Corporation, your colleagues on the board thank you for nearly eight years of service..."

The first four-year term of Ms. Fiona Druckenmiller ended at the conclusion of the June 12, 2008 trustee meeting and Ms. Druckenmiller declined her second term of board service, because of personal demands.

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## Board Actions

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At the board meeting on March 6, 2008, the trustees resolved to accept a gift of \$30 million from an individual who wished to remain anonymous. The trustees authorized the president to appropriate those funds in a manner consistent with the Corporation's mission and the donor's general intent. The grants supported small- and medium-sized arts and cultural institutions and social services providers throughout New York City. It was the 6th year the Corporation received the anonymous donor's gift.

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## Milestones

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During fiscal year 2008, there were a number of staff changes as the Corporation recognized professional growth with promotions and welcomed new people to the foundation. Appreciation was also expressed to departing staff members.

The following individuals joined the Corporation in fiscal year 2008:

Omotade Aina, Program Director, Higher Education in Africa; Elina Alayeva, Administrative/Research Assistant; Rebecca Berne, Assistant to the President, Communication Coordinator; Sarina Cipriano, Grants Manager; Azzurra Cox, Administrative Assistant; Alsu Feiskhan, Administrative Assistant; Heidi Hoogerbeets, Assistant to the President, Research Projects; Manami Kano, Urban League Intern in the National Program; William Louis, Financial Analyst; Anne Montesano, Project Assistant; Carl Robichaud, Program Officer, International Peace and Security; Damon Roundtree, Mail Clerk/Office Assistant; Rebecca Zinn, Investment Information Co-

ordinatorThe following individuals expanded their responsibilities in fiscal year 2008:

Claudia Fritelli was promoted to Program Officer in the International Program; Barbara Gombach was promoted from Program Associate to Project Manager in the National Program; Patricia Moore Nicholas was promoted from Program Associate to Project Manager in the International Program; Kaveri Vaid assumed new and expanded responsibilities as a Program Assistant for the National Program; Nils Bryant was promoted to Associate Director of Investments; Carolyn Bido was promoted to Grants and Records Assistant; Terry Welch was promoted to Executive Assistant; and Shana Sorhaindo was promoted from Grants/Records Assistant to Grants Associate.

The following individuals retired from the Corporation in fiscal year 2008:

Dan Fallon, Director, Higher Education; Dorothy Delman, Administrative Assistant; Edward Sermier, Vice President, Chief Administrative Officer and Corporate Secretary, Director, Program Evaluation; and Loretta Graff, Human Resources Associate.

The following individuals resigned from the Corporation in fiscal year 2008:

Patricia Yee, Administrative Assistant; Adam Liebling, Grants Manager; Anne McKissick, Database Administrator/Systems Analyst; Heather McKay, Program Associate, Carnegie Scholars; Niles K. Bryant, Associate Director of Investments; and Everod Nelson, Staff Assistant, Public Affairs.

The following individuals were recognized for their years of service at the Corporation:

Gladys McQueen, Records Manager and Patricia Rosenfield, Program Director, Carnegie Scholars Program, recognized for

twenty years of service; and Deana Arsenian, Vice President, International Program Coordination and Program Director, Russian Higher Education and Eurasia; and Vartan Gregorian, President, were recognized for ten years of services.



## Report on Investments

## Annual Report—Fiscal 2008

During the fiscal year ending September 30, 2008, the Corporation's market value declined by 9.9 percent, from \$3.07 billion to \$2.63 billion. In light of the severe market downturn beginning in January 2008, and the ravages of September 2008 when Lehman Brothers was forced into bankruptcy and Fannie Mae and Freddie Mac were put into government receivership, this result is disappointing but not surprising. With the world equity market down 25.6 percent for this twelve-month period, as measured in dollars, a loss of "only" 10 percent appears respectable. The Corporation's diversification helped protect capital, as allocations to high-quality fixed income securities (8.5%), cash (1.5%) and absolute return strategies (25.0%) returned 11.2, 3.5 and -2.1 percent, respectively, for the fiscal year. The Corporation's equity portfolio is largely responsible for the poor results, as global equities, including

emerging markets, were down 24.6 percent for the twelve months ending September 30, 2008. Outperformance of the global equity benchmark by 2.6 percent provided little consolation for this severe erosion of value.

Investments in private assets—private equity and private real estate—helped the portfolio modestly during the fiscal year, returning -2.9 and 2.2 percent, respectively. However, we expect private valuations to decline severely going forward as they are marked-to-market by the general partners, so there is no comfort in these short-term results. The Corporation's performance by asset class is shown above right.

The Corporation's charter directs its trustees to establish an investment policy that is designed to preserve the endowment in perpetuity, maintaining purchasing power net of spending over a long time horizon. While the

**Carnegie Corporation of New York**  
Fiscal Year Performance  
Period Ending September 30, 2008

<b>Composite</b>	<b>-9.9%</b>
Developed Markets	-24.7%
Emerging Markets	-24.6%
Fixed Income and Cash	10.4%
Absolute Return	-2.1%
Private Equity	-2.9%
Private Real Estate	2.2%
<b>Benchmarks:</b>	
S&P 500	-30.0%
MSCI World	-25.6%
MSCI Emerging Markets	-32.9%
Barclays Capital US Aggregate	3.7%
60% MSCI World/40% Barclays US Agg	-13.9%

Corporation clearly did not meet this goal during the fiscal year, over the past one and two decades it has done quite well in this regard because of strong investment results, low inflation and reasonable levels of spending. During

the past decade, for example, the Corporation grew at a real rate of 3.2 percent, despite spending almost \$1 billion. Over the past twenty years, results are comparable, at 3.0 percent real growth. These results are described in detail in the table below.

Poor results over the past several months have caused the institutional investment community to question whether investments in alternative assets have been beneficial. The Corporation's portfolio speaks loudly and conclusively on this point: alternatives have added enormous value. Witness the returns by asset class for the decade ending September 30, 2008, in which bonds, as measured by the Barclays Capital US Aggregate Index, beat stocks on an annualized basis, at 5.2 versus 3.1 percent for the S&P 500 and 4.3 percent for the MSCI World Equity Index. As portrayed by the data, on the next page, alternative asset classes—absolute return, private equity and private real estate—generated positive double-digit annualized returns. One pleasant surprise is the robust result of emerging markets equity, in which the MSCI Emerging Markets Index returned 14.8 percent per annum, which is the

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**Historical Returns, Spending and Market Value (\$MM)**  
As of September 30, 2008

	<b>1 Year</b>	<b>10 Years</b>	<b>20 Years</b>
Annualized Return	-9.9%	11.2%	11.7%
Spending %	5.3%	4.7%	5.2%
<b>Net of Spending</b>	<b>-14.3%</b>	<b>6.2%</b>	<b>6.1%</b>
Annualized Inflation	4.9%	2.9%	3.1%
<b>Real Growth</b>	<b>-18.3%</b>	<b>3.2%</b>	<b>3.0%</b>
Beginning MV	\$ 3,070	\$ 1,440	\$ 806
Ending MV	\$ 2,630	\$ 2,630	\$ 2,630
Total Spending	\$ 152	\$ 969	\$ 1,596

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**Carnegie Corporation of New York**  
Annualized Performance  
Ten Years Ending September 30, 2008

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<b>Composite</b>	<b>11.1%</b>
Developed Markets	8.1%
Emerging Markets	16.7%
Fixed Income (including cash)	6.5%
Absolute Return	11.3%
Private Equity	20.9%
Real Estate	15.1%
<b>Benchmarks:</b>	
S&P 500	3.1%
MSCI World	4.3%
MSCI Emerging Markets	14.8%
Barclays Capital US Aggregate	5.2%
60% MSCI World/40% Barclays US Agg	4.6%

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highest among all the investable world public indices. Yet the Corporation's emerging markets portfolio did even better, at 16.7 percent per annum, thanks to early commitments to frontier markets in Africa, where public equities are highly inefficient and attractively valued.

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## Post Fiscal Year Results

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The ravages of massive global deleveraging, the fragile banking system in the United States and Europe and the subprime housing market collapse caused world markets to decline sharply in October and beyond. The Corporation's marketable portfolio suffered a loss of 10.9 percent in October alone, with equities dropping 19.7 percent. Consequently, the Corporation's assets are substantially impaired relative to the fiscal year end valuations. Despite liquidity pressures on the portfolio due to budgeted spending for grants and capital calls for private

investments, we plan to stay the course to the best of our ability. It is heartening to keep in mind the results of the past two decades decade, in which the Corporation's assets have grown in real terms, providing strong support for our mission, "to promote the advancement and diffusion of knowledge and understanding." Fiscal 2009 is proving to be extremely challenging, a year in which no country, sector or individual is immune from the global financial crisis. Despite the short-term stress on the portfolio due to severe market declines, we plan to stay the course. The Corporation's twenty year track record of success has been generated by diversification, superior manager selection, a value orientation and a long investment horizon, an approach that we expect to continue for the next several decades.



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# Trustees\*

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\*Through December 1st 2008

<sup>1</sup> As of December 2008

<sup>2</sup> As of December 2008

<sup>3</sup> As of December 2008

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MANAGER WOMEN'S SCHOLARSHIP IN AFRICA PROJECT

\* As of December 2008

<sup>1</sup> As of July 2008

<sup>2</sup> As of February 2008

<sup>3</sup> As of June 2008

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DAVID A. HAMBURG, *PRESIDENT EMERITUS*

<sup>4</sup> As of January 2008

<sup>5</sup> As of July 2008

<sup>6</sup> As of March 2008

<sup>7</sup> As of September 2008

<sup>8</sup> As of October 2007